

# An Efficient and Cost-Saving Component Scheduling Algorithm Using High Speed Turret Type Machines for a Board Containing Multiple PCBs

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## Abstract

This paper considers a material constrained component scheduling problem during the high speed surface mount manufacturing stage in printed circuit board (PCB) assembly, where each piece of board contains an even number of identical PCBs. To accomplish the production, material requirements must be predetermined and incorporated as restraints into the scheduling problem, which has the objective of minimizing production completion time (makespan). A solution procedure is developed based on the following strategies: 1) Each machine is responsible for the same PCBs of each piece, 2) Components of the same types may use one or more feeder locations, 3) Component types are clustered based on their suitable placement speeds, 4) A heuristic using a bottom-up approach is applied to determine the component placement sequence and the feeder location assignment for all machines. Velocity estimate functions of the turret, XY table, and feeder carriage were derived based on empirical data. An experiment using Fuji CP732E machines was conducted on two real life instances. Experimental results indicate that our method performs 32.96% and 10.60% better than the Fuji-CP software for the two instances, in terms of the makespan per piece of board.

**Keywords:** Printed Circuit Boards Assembly, Surface Mount Technology, Heuristics, Component Placement Sequence, Feeder Location Assignment

## 1. Introduction

In printed circuit board (PCB) assembly, surface mount technology (SMT) is extensively used to populate boards with electronic components. The tools implementing SMT are generally called surface mount device (SMD) placement machines. Based on specifications and operational methods, the SMD are classified into five categories [1]: dual-delivery, multi-station, turret-type, multi-head and sequential pick-and-place. High-speed chip placement machines belong to the turret-type.

In many SMT assembly lines, the SMD processing is most likely the bottleneck of production, especially when the number of components on a PCB is large, or when a piece of board contains several identical PCBs. The most prevalent analytical approach is to hierarchically decompose the problem into a number of more easily manageable subproblems, and solve each subproblem one at a time. The solution to the global problem can then be obtained by integrating the subproblems' solu-

tions. Several researchers [1] presented similar hierarchical classification schemes for the task. Their classification is based on the number of machines (one or many) and the number of board types (one or many) present in the problem. This paper studies the component placement problem using turret style surface mount placement machines for PCBs; the problem becomes increasingly complicated when greater operational efficiency is required. This problem usually consists of the feeder location assignment (FLA), component placement sequence (CPS), and component retrieval problem (CRP) [2]. The CRP permits a component type to use more than one feeder slot, and a retrieval plan must be determined for such component types before production.

There have been many studies on the component placement problem using turret style surface mount machines. Crama *et al.* [3] and Ohno *et al.* [4] studied the CPS problem during PCB assembly on a variety of PCB types in demand. Klomp *et al.* [5] extended the study of Crama [3] and developed a heuristic algorithm which

focused on the feeder arrangement problem. Their computational results indicate that a retrieval plan may merely increase inventory cost but not decrease cycle time. The algorithm by Crama [3] and Klomp [5] is based on the strategy of determining FLA first and CPS next. Under this strategy, an estimation procedure was developed to assess and improve the quality of an FLA solution. Ellis *et al.* [6] solved the same case by determining CPS first and FLA next. Ong *et al.* [7], Wu and Ji [8], Chyu and Chang [9] applied the genetic algorithm to solve the CPS and FLA problems simultaneously on one machine and one board type case. Kumar and Luo [10] presented a different approach to optimize the operation sequence using a generalized-TSP model on the same problem. Moon [11] proposed 5-in-1 and 3-in-1 working group assembly methods to solve CPS and FLA problems simultaneously. His computational results indicate that the 5-in-1 procedure performs better in the single-layered board case, while the 3-in-1 procedure is more effective for the multiple-layered board. Knuutila *et al.* [12], Narayanaswami and Iyengar [13], Salonen *et al.* [14] and Jeong [15] presented several grouping PCB assembly jobs strategies for PCB setup time reduction.

This research was motivated during a consultation with a PCB manufacturer. One problem often encountered during PCB assembly is that using leftover components will increase the frequency of discontinuing production process, but disposing them will incur material waste cost. Thus, there is a conflict between production efficiency and material cost saving. A two-phase solution procedure is proposed: Phase 1 aims to carefully plan the material requirements for production scheduling, and Phase 2 searches for a near optimal solution according to Phase 1 results. Phase 2 is a multi-start heuristic based on the bottom-up strategy, *i.e.*, using CPS first and FLA second, to solve component scheduling problems.

This paper uses Fuji CP 732E machines for the study example. All relevant information, including the data for deriving estimation functions and two real life instances, was obtained via assistance from the manufacturer.

The remainder of the paper is organized as follows: Section 2 describes the problem; Section 3 presents the algorithms; Section 4 presents and discusses the experimental results of the algorithms; Section 5 concludes the paper.

## 2. Problem Description

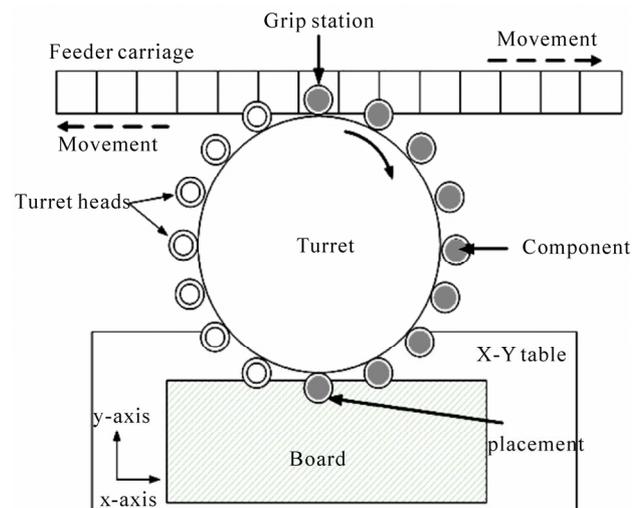
A turret style surface mount placement machine, Fuji CP 732E as shown in **Figure 1**, consists of three elements: a X-Y table, a feeder rack, and a turret. The X-Y table can move simultaneously in horizontal direction as well as in vertical direction with a PCB on it. The feeder rack con-

sists of the so-called slots. A feeder stores components of a single type and is attached to a slot to the rack. The turret transports components from the rack to the board. Throughout this paper, the term feeder carriage and feeder rack are used interchangeably.

**Figure 1** illustrates the operation manner of the machine. The turret moves clockwise and has 16 placing heads positioned evenly apart in a circular manner. The head of the turret at the position of grip station retrieves a component from a feeder attached in a pre-specified slot on the feeder rack, while the head of the turret at the placement station simultaneously mounts a component at a pre-specified location on the PCB. It should be noted that the component gripping sequence and the component placement sequence are the same but the former is eight ahead of the latter. The first eight turret rotations only pick up components, and the movement time for each pickup is the greater time value between the rotation of turret station and the corresponding shift of the feeder carriage. On the other hand, the last 8 movements are only for placing components on the PCB and the movement time is the maximum value of X-Y table moving time and turret rotation time. As for the turret rotations in between, the movement time is the maximum time value of all three mechanism movements.

Because the PCB table can move both in the vertical and horizontal axes simultaneously, the distance measure between two components on the board is a Chebychev metric, *i.e.*,  $\max\{|x_i - x_j|, |y_i - y_j|\}$ , where  $x_i, x_j$  are the  $x$ -coordinates and  $y_i, y_j$  are the  $y$ -coordinates of components  $i$  and  $j$ , respectively.

The velocity of the turret has multiple settings. In general, the velocity setup is between 30% and 100%. Components of larger size or heavier weight require a slower velocity to achieve placement accuracy. In practice,



**Figure 1. Fuji CP 732E machine.**

one commonly used feeder arrangement policy is to assign full velocity to the smaller sized component types with a large population. For any velocity setting, the average velocity increases as the distance traveled increases, although the relationship does not appear to be linear. Larger or heavier components are more difficult to be held accurately during turret rotations; thus, a slower rotation rate is required for such components. The time for any single turret rotation is determined by the component transported with the slowest rotation rate. The machine will perform a grip and a placement operation at the same time after the three mechanisms complete their individual movements.

In many cases, the production rate is higher when a component type is allowed to use at least two feeder slots (feeder duplication). In this situation, a decision so-called the component retrieval problem occurs as to which feeder slot should be used to handle the placement job of each component that uses multiple feeder slots. Some researchers address different a point of view for feeder duplication based on inventory cost aspect, even though the duplication can reduce the cycle time. Rosenblatt and Lee [16] discussed the trade-off between inventory cost and throughput rates of the two feeder slot alternatives. Crama *et al.* [3] suggested that two feeder slots be used while necessary. The experimental results in Klomp *et al.* [5] indicate that there is no advantage in cycle time reduction with the use of feeder duplication.

The global problem with one or more machines can be described as follows: Firstly, decide which component types should use feeder duplications; secondly, determine the feeder location assignment (FLA) and CPS for each machine. The CPS problem of a machine is a traveling salesman problem (TSP) given an FLA to the machine. The global problem is NP-hard since its sub-problem CPS in each machine is NP-hard. The objective of the problem is to find an FLA and its corresponding CPS for each machine such that the production time of each PCB is minimized.

The following are notations and decision variables when a set of components has been assigned to a single machine. This set can be a subset of components in a PCB or all components in one PCB.

$K$ : Total number of component types used in the set.

$k$ : Component type index.  $k = 1, \dots, K$ .

$N$ : Total number of components in the set.

$n$ : CPS index.  $n = 1, \dots, N$ .

$i^n$ : The  $n$ th component in the CPS.

$tp(i^n)$ : Component type index for component  $i^n$ .

$f(k)$ : Feeder slot number for component type  $k$ .

$u(s)$ : Time for feeder carriage to move  $s$  slots leftward or rightward;  $u(0) = 0$ .

$v(i^n, i^{n+1})$ : Movement time of X-Y table from com-

ponents  $i^n$  to  $i^{n+1}$ .

$trt[i^n]$ : Turret rotation time for component  $i^n$ .

$$\begin{aligned} & \sum_{n=1}^8 \text{Max} \left\{ u \left( \left| f(tp(i^{n+1})) - f(tp(i^n)) \right| \right), \text{Max}_{1 \leq q \leq n} (trt[i^q]) \right\} \\ & + \sum_{n=9}^{N-1} \text{Max} \left\{ u \left( \left| f(tp(i^{n+1})) - f(tp(i^n)) \right| \right), \right. \\ & \quad \left. \text{Max}_{n-7 \leq q \leq n} (trt[i^q]) v(i^{n-8}, i^{n-7}) \right\} \\ & + \sum_{n=N-7}^N \text{Max} \left\{ \text{Max}_{n \leq q \leq N} (trt[i^q]), v(i^{n-1}, i^n) \right\} \end{aligned} \quad (1)$$

In the case where two or more identical PCBs are assigned to one machine, the same FLA will be used. The machine will process these PCBs one by one using this FLA alternatively forwards and backwards. The turret speed changes from fast to slow when processing a PCB with a forward FLA, and from slow to fast when processing one with a backward FLA. In general, there is little difference in processing time between a PCB with forward FLA and a PCB with a backward FLA, but the time that the machine needs to move to the start position of the next PCB needs to be counted.

### 3. Estimating Velocity Functions

In order to evaluate the performance of our proposed algorithms, experiments were conducted to develop the velocity estimate functions of the turret, XY table, and feeder carriage for the Fuji CP 732E machine. In the experiment for estimating the velocity function of the feeder carriage, three trials are devised for measuring the movement speed on each of the three distances, the 1, 3, and 5 slot [17]. Each trial was performed 80 times back and forth. The average value of the three trials for each distance is used as the estimate of the velocity for that distance. **Table 1** displays the results of the experiment. The average times for the three distances are approximately 0.1163, 0.1738, and 0.1888 seconds, respectively. **Figure 2** shows the plot of the average movement times. It should be noted that the velocity of the feeder carriage is the slowest among the three mechanisms. Usually, the production planner will schedule component placements that require the feeder carriage to shift no more than five slots in one movement.

**Table 1. Experimental results of the feeder carriage movement time (in seconds).**

Distance	Number of Movements	Movement Time	Average Movement Time
1 slot	80	9.3 s.	0.1163 s.
3 slots	80	13.9 s.	0.1738 s.
5 slots	80	15.1 s.	0.1888 s.



**Figure 2. Feeder carriage average movement time data plot.**

Based on the data in **Table 1**, a plot for the feeder carriage average velocity ranging from one to five slots is shown in **Figure 2**. An estimation formula for the velocity is given as follows.

$$V_f(x) = \begin{cases} 0.0288x + 0.0875, & \text{for } 1 \leq x \leq 3 \\ 0.0075x + 0.1513, & \text{for } 3 \leq x \leq 5 \end{cases} \quad (2)$$

To determine the average velocity of the turret rotation including pick and place, an experiment was conducted and the results are shown in **Table 2**. This experiment includes eight different turret rotation rate setups, from the slowest speed of 30% to the full speed of 100%. For each rate setup experiment, three trials of 80 consecutive rotations are performed and the average of the three movement times is taken as the estimate. The experimental results are shown in **Table 2** and the velocity plot is presented in **Figure 3**.

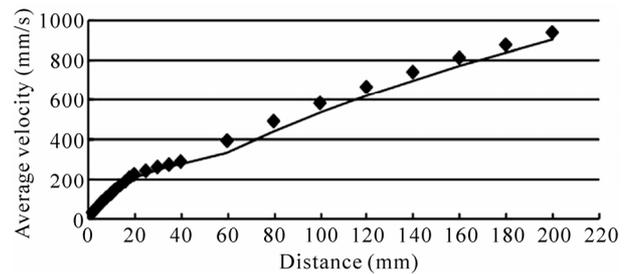
#### 4. Problem Solving Procedure

This paper focuses on the component scheduling problem that arises in the high speed surface mount manufacturing stage of PCB assembly, where each board piece contains an even number of identical PCBs and the production stage may involve more than one machine. It is thus reasonable to assume that the number of machines used in the production line should be a number divisible by the PCBs in the board. For example, if a board piece contains two identical PCBs, then the number of machines can be one or two.

The proposed solution procedure aims to minimize the production completion time (makespan), where the material availability constraints are imposed for cost-saving purposes. This solution procedure adopts the following policies: 1) Have each machine be responsible for the same number of PCBs of each piece, 2) Find the maximum number of feeder slots that a component type can use for each machine and, allowing feeder duplications, calculate all alternatives for the number of feeder slots used for a machine, 3) Cluster the component types based on their suitable placement speeds and then processes the groups one by one with speeds from high to low, 4) Apply a multi-start local heuristic using nearest

**Table 2. Experimental results on the velocity of the turret rotation involving pick and placement.**

Turret Rotation Rate Setup	No. of Rotations	Total Time (s.)	Average Velocity (rotations/s.)
100%	80	6	13.33
90%	80	7	11.43
80%	80	7	11.43
70%	80	8	10.00
60%	80	9.1	8.79
50%	80	11.1	7.21
40%	80	14	5.71
30%	80	18.1	4.42



**Figure 3. XY-Table velocity.**

neighbor search with 2-opt or 3-opt to determine the component placement sequence and the feeder location assignment for all machines.

When a machine is assigned to manufacture at least two PCBs in a piece of a board, a promising solution would be to apply the CPS in forward order on one PCB, in reverse order on the next PCB, and so forth until all of the PCBs for which this machine is responsible have been completed. This strategy has been proven effective and efficient in simulation and can be applied in practice.

#### 4.1. Feeder Duplication

The use of feeder duplication is subject to two conditions: 1) material availability and 2) production efficiency. A feeder duplication of a component type should be used if it can increase the production rate and enough quantity is provided. In general, if components of a type are distributed in a scattered manner, then feeder duplication may reduce the tardiness resulting from the XY table due to long distance travels. The following discusses some material restrictions imposed on the feeder duplication of a component type:

The number of reels to produce the quantity of PCBs in the requested order must be divisible by a prime number. For example, say, we have a PCB type that requires

10 components of a certain type, and a reel of such a component type contains 3000 units. Suppose the order demands 5000 units of the PCB type. Thus, 16.67 reels of this component type will be required in this order. Since the reel is not divisible, a minimum of 17 reels will meet the requirement. Adding one reel to make 18 reels in total will allow feeder duplication with 2 or 3 slots, but this would imply that 1.33 reels of components are wasted. In reality, only 17 reels will be used if such components are expensive. In **Table 3**, the third component type will not be appropriate for feeder duplication because the number of reels required is 7. Having a large number of feeder duplications for a component type in general will cause a negative impact on the production efficiency.

Another restriction comes from the number of slots available in the machine. The Fuji CP 732E has 60 feeder locations. In our experiment, sample 1 PCB requires 56 component types, so the use of feeder duplication is highly limited in this case.

The number of components required by this type must be divisible by the number of feeder locations used. A choice of clusters with unequal number of components will cause material waste. In **Table 3**, the second type requires 5 components. A 2-cluster with (3, 2) or (1, 4) will therefore likely result in material waste, and furthermore, such a choice will not be appropriate when the availability of such material is limited.

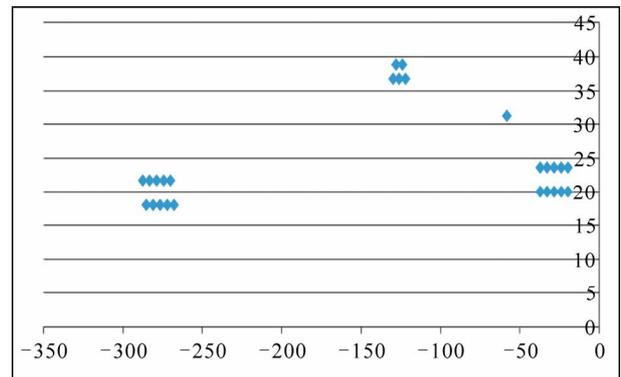
In general, a suitable choice for the number of feeder duplications will reduce the production cycle time. **Figure 4** displays the distribution of the fourth component type shown in **Table 3**. It can be perceived that using one duplication with a 2-cluster (10, 16) or three duplications with 4-cluster (10, 5, 1, 10) for this component type will improve the production efficiency, but five or more will cause a negative effect. The speed of feeder carriage movement is the slowest among the three mechanisms shown in **Figure 1**. An n-feeder duplication of a component type would imply that there will be n additional one-slot movements of the feeder carriage. In general, feeder duplication will not improve production efficiency if the n is large. Moreover, with the limitation on the resource availability, we will choose a number of clusters so that each has the same number of components. Based on the above arguments, at most n = 2 feeder duplications will be considered for the problem under study.

A two-step scheme is proposed for deciding all feeder duplications of a PCB.

Step 1: For each component type, we first check if the type violates restrictions (1) and (3) for n = 1 or 2. If not, apply the nearest neighbor method (NNS) to find a Hamiltonian cycle. The processing time of each arc in this cycle is Max{one stop turret rotation time, XY table

**Table 3. Information of some material items.**

Material items	No. of components	No. of reels	Duplication
PTRM06JTN104	6	22	Yes
PTASKS10-04T-G_ASKS10	5	6	No
PTUDZSFTE-1711B_TE-1711	16	7	No
PTRM06FTN1000	26	4	Yes
PTRM06JTN0	16	8	Yes



**Figure 4. The location distribution of components of type PTRM06FTN1000 in sample 1.**

movement time}. The estimated processing time of a component type is defined as the path produced by deleting the maximum time arc from the corresponding Hamiltonian cycle. Let C denote the set of the candidates for feeder duplication. Repeat the following step until either all feeder locations are filled or no more feeder duplication is possible.

Step 2: Select the component type with the largest estimated processing time, say, T, in C. Find the best 2-partition (n = 1) or 3-partition (n = 2) of this component type using the Hamiltonian cycle computed in step 1. All partitioned subsets or clusters contain an equal number of components. If both cases can be chosen, we take n = 1. Let T<sub>i</sub> denote the estimated processing time for the i<sup>th</sup> cluster. For the case of n = 1, if T<sub>1</sub> + T<sub>2</sub> + one feeder location movement time > T, then duplication is rejected; otherwise, it is accepted. When accepted, update C and each new cluster will be treated as an independent component type. Go to Step 2. In the case of n = 2, the rejection condition is T<sub>1</sub> + T<sub>2</sub> + T<sub>3</sub> + two feeder locations movement time > T.

**Tables 4 and 5** describe a partial step in the decision process. In **Table 4**, we first select the component type in the first row (PTRM06FTN1000), which has the maximum estimated processing time. The duplication results in a processing time estimate 1.040 + 1.018 + 0.116 = 2.174 as shown in **Table 5**. This estimate is greater than

**Table 4. Results of the movement time of each component type in the duplication candidate set.**

Material Items	No. of Components	Moving Distance (mm)	Processing Time (s)
PTRM06FTN1000	26	316.190	2.134 <sup>a</sup>
PTRM06JTN0	16	115.540	1.194
PTRM06JTN104	6	85.960	0.478
PTKC20E1A106MTS	6	56.300	0.429

*a*: maximum processing time.

**Table 5. Results of feeder duplications for the selected component type.**

Material Items	No. of Components	Moving Distance (mm)	Movement Time (s)
PTRM06FTN1000-A	13	137.000	1.040
PTRM06FTN1000-B	13	177.150	1.018

2.134. Thus this component type will be rejected for feeder duplication. Then we continue on to process the component type in the second row of **Table 4**.

## 4.2. Clustering Component Types

Component types using similar turret speed settings are clustered into a group. Suppose that there are a total of  $M$  groups, with group  $m$  using the  $m^{\text{th}}$  velocity setting of the turret. The speed for the mechanism decreases as  $m$  increases, which implies that larger and heavier components will be processed with a slower velocity. The grouping strategy is very time-saving since the turret velocity will be decreasing in a stepwise manner instead of having large variation of up-and-downs in the manufacturing process.

## 4.3. Multi-Start Bottom-up Strategy Heuristic

The bottom-up strategy for solving the component scheduling problem is to find a CPS first while at the same time determining the corresponding FLA. Under this strategy, the components of the same type are treated as an individual group. Then the nearest neighbor search (NNS) is applied to each group to find the component placement sequence of that group. In the process, the choice of the next group is determined by the component type that is not processed and has a component located closest to the last component in the last group. Then a local refinement is applied to improve the component placement sequence of each group.

The following describes the problem solving procedure, which consists of two phases.

### 4.3.1. Phase 1: Preprocessing

Apply the two-step feeder duplication procedure described in Section 4.1 and determine the set of component types that will use feeder duplications. For each of these component types, identify the components in each subgroup. It should be noted that each subgroup will be regarded as a different type, even though they are of the same component type. Let  $\Psi_m$  be the set of component types using a rotary turret with speed index  $m = 1, \dots, M$ . Feeder location has index  $r = 1, \dots, R$ .

### 4.3.2. Phase 2: Multi-Start Bottom-up Solution Procedure

Process the groups of components  $\{\Psi_1, \dots, \Psi_M\}$  sequentially. Start with  $\Psi_1$  and  $r = 1$ .

Step 1: Process components in  $\Psi_1$ .

Step 1.1: Among all components in  $\Psi_1$ , select a component  $c_1$  that is closest to the origin. Starting with component  $c_1$ , compute the CPS for the remaining components of type  $tp(c_1)$  with the NNS method. We denote the CPS for  $tp(c_1)$  as CPS\_1. Assign component type  $tp(c_1)$  to feeder location with index 1. Set  $r = 2$ ;  $\Psi_1 = \Psi_1/tp(c_1)$ .

Step 1.2: Seek a component  $c_r$  in  $\Psi_1$ , that is closest to the last component of CPS\_ $r$ -1. Compute the CPS for the remaining components of  $tp(c_r)$  using the NNS method. Assign component type  $tp(c_r)$  to feeder location  $r$ .  $\Psi_1 = \Psi_1/tp(c_r)$ . Set  $r = r + 1$ .

Step 1.3: If  $\Psi_1 = \phi$ , set  $m = 2$  and proceed to Step 2; otherwise return to Step 1.2.

Step 2: First, find the component in  $\Psi_m$  that is closest to the last component in the CPS for  $\Psi_{m-1}$ . Apply the same procedure used in Steps 1.2 and 1.3 for  $\Psi_m$ , and then repeat Step 2 until  $m = M$ .

Step 3: For each CPS\_ $r$ , excluding the first and last components, apply 2-opt for small-size groups ( $\leq 10$  components) and 3-opt for medium to large-size groups to make additional refinements. Output the final solution after all the CPS\_ $r$  have been refined.

## 5. Experimental Result

In this section, the performance of the proposed algorithm is tested via two PCB samples. **Figure 5** displays the configuration of sample 1, where each piece of board contains two identical PCBs, one in the upper part and the other in the lower part. On the other hand, sample 2 contains four identical PCBs as shown in **Figure 6**. **Table 6** presents some information about these two PCB samples. In sample 1, each PCB has 56 component types with a total of 175 components, and in sample 2, each PCB contains 38 component types with a total of 124 components. The algorithm is coded in Microsoft Visual C++ 6.0 and run on a PC with a 3.0 GHz Pentium IV

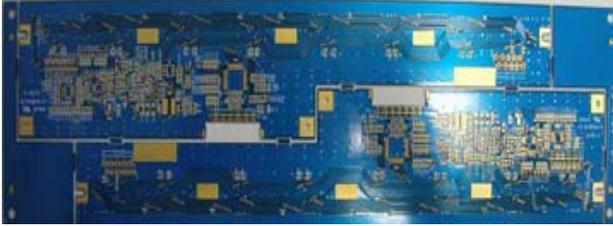


Figure 5. A sample piece containing two identical PCBs.

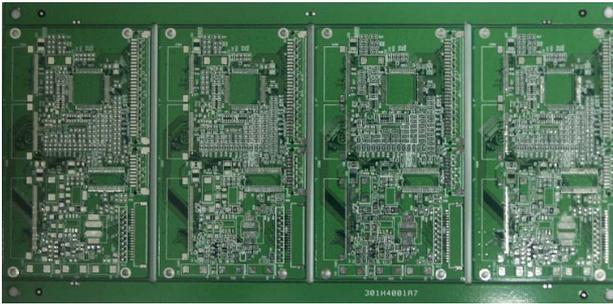


Figure 6. A sample piece containing four identical PCBs.

Table 6. Number of components and types in the sample piece.

PCB board	Length (mm)	Width (mm)	Component Types per PCB	Components in Total
Sample 1	351.5	93	56	350 (175 per PCB)
Sample 2	236	116.3	38	496 (124 per PCB)

processor and 1.0 GB DDR RAM. Experiments are conducted with one and two Fuji CP732E placement machines with 60 feeder slots. The estimation functions for the velocities of the feeder carriage, turret, and X-Y table presented in Section 3 will be used for calculating the cycle times of both samples.

An experiment using these two sample pieces is conducted in testing the performance of the proposed problem solving procedure described in Section 4.3. For either PCB, the component types are classified into three categories:  $\Psi_1$ ,  $\Psi_2$  and  $\Psi_3$ , where the components in  $\Psi_1$ ,  $\Psi_2$  and  $\Psi_3$  are processed at 100%, 80%, and 50% of the full turret rotation rate, respectively. In sample 1,  $\Psi_1$  contains 46 types with a total of 151 components,  $\Psi_2$  contains 9 types with a total of 23 components, and  $\Psi_3$  has only one component; In sample 2,  $\Psi_1$  contains 33 types with a total of 112 components,  $\Psi_2$  contains 3 types with a total of 11 components, and  $\Psi_3$  has only one component.

The experiment contains two cases: one-machine and two-machine. In the one-machine case, the cycle time of a solution is measured by two methods and the deviation is calculated. The two methods are as follows: 1) the cycle time is calculated using the estimation functions

and 2) the solution is implemented on the machine using the commercial software, Fuji-CP. The two-machine case measures the cycle time by the proposed algorithm using estimation functions, and by directly employing the Fuji-CP software. The deviation between the two is then calculated. The results indicate the algorithm outperforms commercial Fuji-CP software in terms of cycle time.

Table 7 presents the computational results of the algorithm in the one-machine case for both samples based on the estimation functions. In both samples, feeder duplication is not applied using the algorithm in Section 4.1. Table 8 shows the cycle time deviations between computer results and on-line implementation of the solutions in Table 7. The cycle time deviation is defined as the subtracted difference divided by the computer simulation result. From Table 8, we observe that the deviations are very small for both samples, 0.76% for sample 1 and 0.48% for sample 2. This shows that the computer simulation results can be used to estimate solution performance for the two real life instances in the two-machine case.

Both samples in the two-machine case are consecutively solved three times by the multi-start algorithm, and the average values are used for the further performance estimation. Table 9 displays the computational results based on the three runs. As we can perceive from this table, the processing times are quite close for the machines, regardless of which sample. Thus, the algorithm will provide workload-balancing solution. In addition, small standard deviations indicate that the algorithm is robust in finding near optimal solutions. Table 10 provides the estimated processing time for implementing each sample onto each machine. The estimation is calculated by adding the deviation.

Table 11 presents the estimated improvements when these solutions are implemented online. In the two-machine case, the cycle time of a sample is the maximum value of the two machines' processing times. Thus for sample 1, the cycle time is  $\max\{25.10, 20.15\} = 25.10$  when Fuji-CP software is used and is  $\max\{16.827, 16.828\} = 16.828$  when the proposed algorithm is used, which results in approximately  $(25.10 - 16.828)/25.10 = 32.96\%$  improvement. For sample 2, there is an improvement of about 10.60%. The result indicates that the algorithm yields a better production efficiency for a

Table 7. Computer results in single machine using the estimation functions.

PCB Boards	Cycle Time	CPU Time
Sample 1	34.09 s.	1.963 s.
Sample 2	45.90 s.	1.872 s.

**Table 8. Deviation between the computer results and online implementations in single machine.**

Sample 1			Sample 2		
Simulation	Implementation	Deviation	Simulation	Implementation	Deviation
34.09 s.	34.35 s.	0.76%	45.90 s.	46.12 s.	0.48%

**Table 9. Computer results of the algorithm with two machines using the estimation formulae (three runs).**

PCB Boards in Machine	Minimum Cycle Time	Average Cycle Time	Stand Deviation	Average CPU Time
Sample 1_M1	16.680 s.	16.700 s.	1.06%	12.336 s.
Sample 1_M2	16.681 s.	16.701 s.	1.11%	12.263 s.
Sample 2_M1	22.884 s.	22.913 s.	1.50%	15.234 s.
Sample 2_M2	22.912 s.	22.936 s.	1.54%	15.425 s.

**Table 10. Estimation on the cycle times of both samples taking into account the deviation.**

PCB	M1			M2		
	Simulation	Deviation	Estimation	Simulation	Deviation	Estimation
Sample 1	16.700 s.	0.76%	16.827 s.	16.701 s.	0.76%	16.828 s.
Sample 2	22.913 s.	0.48%	23.023 s.	22.936 s.	0.48%	23.046 s.

**Table 11. Estimated improvements for the computed solutions being implemented.**

PCB	M1			M2		
	Estimation	Fuji-CP	Reduction	Estimation	Fuji-CP	Reduction
Sample 1	16.827 s.	25.10 s.	32.96%	16.828 s.	20.15 s.	16.49%
Sample 2	23.023 s.	24.41 s.	5.68%	23.046 s.	25.78 s.	10.60%

board with anti-symmetrical configuration than a board with side by side configuration. In contrast to the present method, the Fuji-CP software adopts a different strategy to process a piece of board containing several identical PCBs. Instead of processing its assigned PCBs one at a time, each machine processes all of its assigned PCBs at the same time and place components across these PCBs.

## 6. Conclusions

Surface mount technology (SMT) has been widely used in PCB assembly for years. In many SMT assembly lines, high-speed chip placement machines are likely the bottleneck of production. This paper considers a material constrained component scheduling problem arising at the high speed surface mount manufacturing stage in printed circuit board (PCB) assembly, where each piece of board contains an even number of identical PCBs. A solution procedure to minimize the makespan was developed using a strategy which considers the possibility of feeder duplication and clustering the component types accord-

ing to their suitable velocity setup on turret rotation, together with a multi-start local heuristic using nearest neighbor search with 2-opt or 3-opt procedures improvement. Velocity estimation functions of the turret, XY table, and feeder carriage were also derived based on empirical data. Experiments with one and two Fuji CP732E machines on two samples demonstrated that the proposed solution procedure is more effective when compared to the Fuji-CP software for these particular instances.

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