

# Dynamic Pricing for Perishable Products with Control of Cancellation Demands and Strategic Consumer

# Hao Li, Meirong Tan, Liuxin Zou

School of Economics and Management, Chongqing Jiaotong University, Chongqing, China Email: lihao00@163.com

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## Abstract

In this paper, we consider the case that the consumers may cancel their reservations during the booking period so that consumers are divided into two parts: cancellation request and booking request. Simultaneously, we assume that consumers act strategically in booking products. Upon receiving the request, the firm has to decide whether to accept the cancellation request and what fees to charge the booking request in the presence of strategic consumers. We propose optimal price strategy and show the effectiveness of the decision models. We also obtain the optimal control of cancellation demands policy which is achieved by the number of remaining inventory. Numerical experiments are presented to explore the effect of various parameters on the performance of optimal strategy.

# **Keywords**

Control of Cancellation Demands, Revenue Management, Dynamic Pricing, Strategic Consumer

# **1. Introduction**

In revenue management, the fundamental problem is the decision to find the optimal price or inventory level in order to maximize total revenue. However, even though a good decision is made, a perfect match between predicted inventory and realized inventory still cannot be guaranteed. If realized inventory exceeds predicted inventory, some inventory will lose its value after the sale period. On the other hand, some consumers will become lost sales. Generally, the gap between predicted inventory and realized inventory comes from cancellation demand. In such circumstances, cancellation cause damage to firm's sale that extra capacity becomes available and could be used to accommodate other potential consumers, which makes the system more complicated to operate.

How could the firms to overcome this dilemma? Many organizations use the overbooking policy. Although this approach reduces the likelihood of being left with much unsold inventory, it may also lead to a difficult situation when the number of reservations exceeds the available inventory at the time of delivery. In such cases, the firm not only will lose the consumer but also damage the firm's reputation. We present a possible business strategy in this paper. That is control of cancellation demand—whereby firm can decide whether or not accept a cancellation request in each period. The control of cancellation demands, combined with inventory vary dynamically,

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Dynamic pricing models have been well studied in the literature. For reviews of pricing models for revenue management, please refer to Bitran and Caldentey (2003) [1], Levin and McGill (2009) [2] and Liu and Zhang (2013) [3], and for a survey of the literature that considers both pricing and inventory decisions, see Herk (1993) [4], Gallego and Van Ryzin (1994) [5], Elmaghraby and Keskinocak (2003) [6], Mahajan and Ryzin (2001) [7] and Kremer, Mantin, and Ovchinnikov (2015) [8]. In the stream of this work, a firm uses its price as a tool to induce demand, with the objective to maximize the total expected revenue when the sale ends. Because the optimal policy is often difficult to find analytically, in many cases the authors first establish structural properties of the optimal policy, and then develop an algorithm to compute or to approximate it. But these papers assume that consumers cannot cancel their reservations after purchasing.

There are a number of the microeconomic literatures in existence, which focus on cancellation. Karaesmen and Van Ryzin (2004) [9] develop a cancellation-based model that exploits two-stage stochastic programs. Other approaches include: experimental designs and multi-variate adaptive regression splines (Chen *et al.*, 2003) [10] in a DP setting, a sampling-based approach that combines merits of mathematical programming and an approximate DP algorithm for networks in which cancellations and over bookings are permitted (see Bertsimas and Popescu, 2003) [11]. Also, Gosavi *et al.* (2005) [12] provide a model-free simulation based optimization approach that can account for a variety of system-related assumptions, including arbitrary distributions for demand-arrival processes and cancellations. Schütz and Kolisch (2013) [13] model the problem as a Markov decision process in discrete time which due to proper aggregation can be optimally solved with an iterative stochastic dynamic programming approach. As far as we know, the existing literatures on the revenue management problems have not fully addressed flexible control of cancellation demand yet.

The remainder of the paper is organized as follows. In the next two sections, we formulate our model and its associated dynamic programming value function. Section 4 analyzes the structure of the optimal policy and unfolds the basic property of the value function. A numerical example is presented in Section 5. We conclude with a brief discussion, as well as directions for future research in Section 6.

## 2. Model Descriptions

We assume that the supplier has C units of a perishable product at the beginning of the sales season. The booking horizon is divided into T discrete time periods. The earliest period is period 0, and the last period is period T. We consider the case that the consumer may cancel their reservations during the booking period that extra capacity becomes available and could be used to accommodate other potential consumers. Based on the classification, there are two types of consumer: The first, we call it cancellation request, can be charged their service penalty, or they may be rejected. The second, we call it booking request, can be quoted prices that may vary dynamically. Also, we assume that these consumers are strategy. For strategic consumers, given price p at time t, they rationally anticipate purchase opportunities at future, and will buy at t only if the price is more attractive. The arriving consumer purchases products at time t only if the consumer's utility of buying products at present time is greater than in the future.

At any time t, the firm has to make the following decisions:

1) Accept or reject a cancellation request when a cancellation request arrives.

2) Charge fees of the booking request in the presence of strategic consumers.

The supplier maximizes the expected revenue by simultaneously determining whether or not accept the cancellation request and the optimal prices for booking request in the presence of strategic consumers at any given time and remaining inventory. **Figure 1** displays the decision procedure.

The following notation is used throughout the paper:

*I* : the number of remaining inventory;

 $\pi$  : the refund per cancellation;

p(t, I): price of a product in period t (simply denoted  $p_t$  or p);

 $\beta$ : degree of strategic behavior of the consumer,  $\beta \in [0,1]$ .

 $\lambda$ : probability of a consumer arrive, and  $\lambda_i$  be the probability of a type *i* arrive, where  $\lambda = \lambda_1 + \lambda_2$ , i = 1, 2.

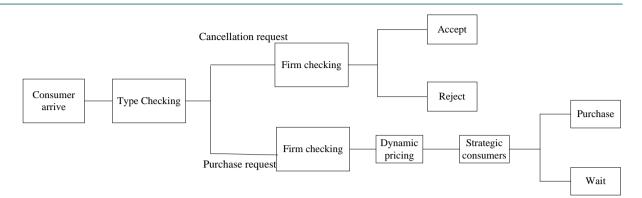


Figure 1. Two types of requests and the decision procedure.

 $\chi(t, I, p, X)$ : probability of consumer buy products when the price is  $p_t$  and remaining inventory I (simply denoted  $\chi_t$ ).

F(X): cumulative probability distribution of the reservation price of a consumer, and f(X) be the common density function of F(X). Let  $\overline{F}(\cdot) = 1 - F(\cdot)$ .

V(t, I): firm's expected revenue over periods t to T if it follows the optimal cancellation control and dynamic pricing policy.

 $u(X - p_t)$ : consumer's utility function to purchase products when the price is  $p_t$ . We assume that all consumers have the same utility function, and  $u(X - p_t)$  is the increasing of  $X - p_t$ , where the inverse function is  $u^{-1}(\cdot)$ ,  $u(X - p_t) \ge 0$  and u(0) = 0.

 $U(t, I, p_t, X)$ : consumer's expected utility over periods t to T (simply denoted U(t, I)).

Let us formally make some assumption for our model.

1) In each time-period t, no more than one request can arrive with probability  $\lambda$  ( $\lambda = \lambda_1 + \lambda_2$ ). No consumer arrival with probability  $1 - \lambda_1 - \lambda_2$ .

2) The refund per cancellation,  $\pi$ , is constant during the sale season.

3) The cumulative probability distribution of the reservation price of a booking request, F(X), is continuously differentiable and increasing.

#### 3. The Model

Given price  $p_t$  and remaining inventory I, consumer's expected utility is:

$$U(t,I) = \max_{\chi_t} E_{\chi}[\chi_t u(X - p_t) + \beta (1 - \chi_t) U(t+1,I)]$$
(1)

The boundary conditions of Equation (1) are:

- 1) U(T+1,I) = 0,  $\forall I$
- 2) U(t,0) = 0,  $\forall t$

In Equation (1),  $\chi_t u(X - p_t)$  denotes consumer's utility of buying products at present period;  $\beta(1-\chi_t)U(t+1,I)$  denotes consumer's utility without buying products at present period.

We can solve the maximize of U(t, I) in  $\chi_t$ : when  $u(X - p_t) \ge U(t + 1, n)$ ,  $\chi_t = 1$ ; when  $u(X - p_t) < U(t + 1, I)$ ,  $\chi_t = 0$ , combine it , we can obtain the optimal  $\chi_t$ :

$$E_{X}[\chi(t, I, p_{t}, X)] = E_{X}[I(u(X - p_{t}) \ge \beta U(t + 1, I))]$$
(2)

where  $I(\cdot)$  is indicator function Equation (2) means in any period t, only if consumer's utility of buying products at present time is greater than in the future, the arriving consumer purchases products right now. Otherwise, choose to wait.

Then, in any period t, given  $p_t$ , we can obtain that:

$$E_{X}[\chi(t, I, p_{t}, X)] = E_{X}[I(X \ge p_{t} + u^{-1}(\beta U(t+1, I)))]$$
  
=  $\overline{F}(p_{t} + u^{-1}(\beta U(t+1, I)))$ 

Let  $q(t, p_t, I) = p_t + u^{-1}(\beta U(t+1, I))$ , simply denoted  $q_t^I$ .

For each t and I, the expected revenu under optimality cancellation control and dynamic pricing policy can be expressed as:

$$V(t,I) = \lambda_1 \max\{V(t+1,I), V(t+1,I+1) - \pi\} + \lambda_2 \max_{p_t}\{\overline{F}(q_t^I)(V(t+1,I-1) + p_t) + (1 - \overline{F}(q_t^I) \cdot V(t+1,I)\} + (1 - \lambda_1 - \lambda_2)V(t+1,I) \quad I < C$$
(3)

where  $\lambda_1 = 0$ , when I = C.

The boundary conditions of Equation (3) are: 1) V(T+1,I) = 0,  $\forall I$ 2) V(t,0) = 0,  $\forall t$ Denote:

$$V_1(t, I) = \max\{V(t+1, I), V(t+1, I+1) - \pi\}$$
(4)

$$V_{2}(t,I) = \max_{p_{t}} \{\overline{F}(q_{t}^{I})(V(t+1,I-1)+p_{t}) + (1-\overline{F}(q_{t}^{I})V(t+1,I)\}$$
(5)

A natural question arises as to whether or not our model is better than the traditional revenue management model without control of cancellation demands. First, we know that the traditional revenue management model with cancellation demands is defined as follow, which mean that the firm always accepts the cancellation request in each period when cancellation demands arrives:

$$V'(t,I) = \lambda_1 (V'(t+1,I+1) - \pi) + \lambda_2 \max_{p_t} \{ \overline{F}(q_t^I) (V'(t+1,I-1) + p_t) + (1 - \overline{F}(q_t^I) V'(t+1,I) \} + (1 - \lambda_1 - \lambda_2) V'(t+1,I)$$
(6)

If the firm always rejects the cancellation request in each period when cancellation demands arrives, the expected revenue can be expressed as

$$V''(t,I) = \lambda_2 \max_{p_t} \{\overline{F}(q_t^I)(V''(t+1,I-1) + p_t) + (1 - \overline{F}(q_t^I)V''(t+1,I)\} + (1 - \lambda_2)V''(t+1,I)$$
(7)

That is, for all t and I,  $V(t,I) \ge V'(t,I)$ ? Or  $V(t,I) \ge V''(t,I)$ ? We have the following theorem.

**Theorem 1.** The control of cancellation demands model in Equation (3) performs no worse than the noncontrol of cancellation demands model in Equation (6) and Equation (7), *i.e.*, for any I and t, 1)  $V(t,I) \ge V'(t,I)$ ; 2)  $V(t,I) \ge V''(t,I)$ .

**Proof.** We can prove this theorem by induction.

1) Clearly, V(T+1,I) = 0 for any  $I \ge 0$ . Hence for any I,  $V(T+1,I) \ge V'(T+1,I)$ . Now assuming that  $V(t+1,I) \ge V'(t+1,I)$  is hold for any I, we aim to prove that  $V(t,I) \ge V'(t,I)$ .

$$\begin{split} V(t,I) &\geq \lambda_1 (V(t+1,I+1) - \pi) + \lambda_2 \max_{p_t} \{ \overline{F}(q_t^I) (V(t+1,I-1) + p_t) \\ &+ (1 - \overline{F}(q_t^I) V(t+1,I) \} + (1 - \lambda_1 - \lambda_2) V(t+1,I) \\ &\geq \lambda_1 (V'(t+1,I+1) - \pi) + \lambda_2 \max_{p_t} \{ \overline{F}(q_t^I) (V'(t+1,I-1) + p_t) \\ &+ (1 - \overline{F}(q_t^I)) V'(t+1,I) \} + (1 - \lambda_1 - \lambda_2) V'(t+1,I) \\ &= V'(t,I) \end{split}$$

where the first inequality follows by  $\max\{V(t+1,I), V(t+1,I+1) - \pi\} \ge V(t+1,I+1) - \pi$ , and the last one follows by the induction step.

2) Similar to case 1), we can prove that for any I,  $V(T+1,I) \ge V''(T+1,I)$ . Now assuming that  $V(t+1,I) \ge V''(t+1,I)$  is hold for any I, we aim to prove that  $V(t,I) \ge V''(t,I)$ .

$$\begin{split} V(t,I) &\geq \lambda_1 V(t+1,I) + \lambda_2 \max_{p_t} \{ \overline{F}(q_t^I) (V(t+1,I-1) + p_t) \\ &+ (1 - \overline{F}(q_t^I)) V(t+1,I) \} + (1 - \lambda_1 - \lambda_2) V(t+1,I) \\ &\geq \lambda_1 V''(t+1,I) + \lambda_2 \max_{p_t} \{ \overline{F}(q_t^I) (V''(t+1,I-1) + p_t) \\ &+ (1 - \overline{F}(q_t^I))) V''(t+1,I) \} + (1 - \lambda_1 - \lambda_2) V''(t+1,I) \\ &= V''(t,I) \end{split}$$

where the first inequality follows by  $\max\{V(t+1, I), V(t+1, I+1) - \pi\} \ge V(t+1, I+1) - \pi$ , and the last one follows by the induction step.

This completes the proof of this theorem.

#### 4. The Structure of Optimal Policies

To derive the optimal policy, we begin with a marginal analysis of inventory. We first study the optimal value function V(t, I). The following properties are obvious:

**Lemma 1.** (1) For any fixed I, V(t,I) is increasing in t;

(2) For any fixed t, V(t,I) is increasing in I.

This lemma shows that more stork and/or time leads to higher expected revenues.

In the sequel, we use the following notations for the quantities marginal in  $I: \Delta V(t, I) = V(t, I) - V(t, I-1)$ . Let  $p^*(t, I)$  be a maximizer of  $V_2(t, I)$  (simply denoted  $p_t^*$ ), which is also an optimal price for a booking request at state (I, t). Then we define two quantities that are intimately related to  $V_2(t, I)$ . First, for  $A \ge 0$ , let

 $g(A) = \max_{p_t} \{\overline{F}(q_t^I)(-A + p_t)\} \text{ and } p_t^*(A) = \arg\max_{p_t} \{\overline{F}(q_t^I)(-A + p_t)\}. \text{ From the definition of } p_t^*(A) \text{ and } p_t^*(A) = \arg\max_{p_t} \{\overline{F}(q_t^I)(-A + p_t)\}.$ 

g(A), we can see that:

**Lemma 2.** For any fixed I, 1)  $p_t^*(A)$  is a non-decreasing function of A; 2) g(A) is a non-increasing function of A.

**Proof.** 1) Let A > B, and by contradiction, suppose that  $p_t^*(B) > p_t^*(A)$ . Then

 $\overline{F}(q_t^I(p_t^*(A))) < \overline{F}(q_t^I(p_t^*(B))), \text{ so}$ 

$$0 > \overline{F}(q_t^{I}(p_t^{*}(A)))(-B + p_t^{*}(A)) - \overline{F}(q_t^{I}(p_t^{*}(B)))(-B + p_t^{*}(B)))$$
  
=  $\overline{F}(q_t^{I}(p_t^{*}(A)))(-A + p_t^{*}(A)) - \overline{F}(q_t^{I}(p_t^{*}(B)))(-A + p_t^{*}(B)))$   
+  $(B - A)(\overline{F}(q_t^{I}(p_t^{*}(B))) - \overline{F}(q_t^{I}(p_t^{*}(A))))$ 

But the expression on the right-hand side is positive, which is a contradiction.

$$g(B) = F(q_t^{T}(p_t^{*}(B)))(-B + p_t^{*}(A)) < F(q_t^{T}(p_t^{*}(B)))(-A + p_t^{*}(B))$$

2) Let A > B,  $\leq \overline{F}(q_t^{I}(p_t^*(A)))(-A + p_t^*(A)) = g(A)$ 

This completes the proof.

Several revenue management models, such as Gallego and Van Ryzin (1994) [5], have shown that  $\Delta V(t, I)$  is increasing in I for any fixed t. We will prove this property in control of cancellation demands model in Equation (3).

**Theorem 2.**  $\Delta V(t, I)$  is decreasing in I for any fixed t. **Proof.** Let

$$p_{t}^{I} = \arg \max_{p_{t}^{I}} \{\overline{F}(q_{t}^{I})(V(t+1,I-1) + p_{t}^{I}) + (1 - \overline{F}(q_{t}^{I}))V(t+1,I)\}$$

$$p_{t}^{I-1} = \arg \max_{p_{t}^{I-1}} \{\overline{F}(q_{t}^{I-1})(V(t+1,I-2) + p_{t}^{I-1}) + (1 - \overline{F}(q_{t}^{I-1}))V(t+1,I-1)\}$$

$$p_{t}^{I+1} = \arg \max_{p_{t}^{I+1}} \{\overline{F}(q_{t}^{I+1})(V(t+1,I) + p_{t}^{I+1}) + (1 - \overline{F}(q_{t}^{I+1}))V(t+1,I+1)\}$$

For any fixed t,

$$\begin{split} &V_2(t, I+1, p) + V_2(t, I-1, p) - 2V_2(t, I, p) \\ &\leq V(t+1, I+1) + V(t+1, I-1) - 2V(t+1, I) + \overline{F}(q_t^{I+1})(2V(t+1, I) - V(t+1, I+1)) \\ &+ V(t+1, I-1)) + \overline{F}(q_t^{I-1})(V(t+1, I-2) - 2V(t+1, I-1) + V(t+1, I)) \end{split}$$

because  $p^{I}$  maximizes  $V_{2}(t, I, p)$ .

So we have  $V_2(T, I+1, p) + V_2(T, I-1, p) - 2V_2(T, I, p) \le 0$ , which follows from the boundary conditions of Equation (3).

The proof is by inverse induction on time. The basis for induction is the terminal conditions. When t = T,

$$\begin{split} V(T,I) &= \lambda_1 V_1(T,I) + \lambda_2 V_2(T,I) + (1 - \lambda_1 - \lambda_2) V(T+1,I) \\ &= \lambda_1 \max\{V(T+1,I), V(T+1,I+1) - \pi\} + \lambda_2 V_2(T,I) \\ &= \lambda_2 V_2(T,I). \\ V(T,I+1,p) + V(T,I-1,p) - 2V(T,I,p) \\ &= \lambda_2 V_2(T,I+1,p) + V_2(T,I-1,p) - 2V_2(T,I,p) \\ &\leq 0 \end{split}$$

We can see that  $\Delta V(T, I)$  is decreasing in I for any fixed t. Suppose that the property is hold for  $t+1, t+2, \dots, T$ . By assumption,

$$\begin{split} V(t,I) &= \lambda_1 \max\{V(t+1,I), V(t+1,I+1) - \pi\} + \lambda_2 V_2(t,I) + (1 - \lambda_1 - \lambda_2) V(t+1,I) \\ \text{Then:} \ V_2(t,I+1,p) + V_2(t,I-1,p) - 2 V_2(t,I,p) \\ &\leq V(t+1,I+1) + V(t+1,I-1) - 2 V(t+1,I) + \overline{F}(q_t^{I+1}) (V(t+1,I) - V(t+1,I+1) + p_t^{I+1}) \\ &+ \overline{F}(q_t^{I-1}) (V(t+1,I-2) - V(t+1,I-1) + p_t^{I-1}) - \overline{F}(q_t^{I+1}) (V(t+1,I-1) - V(t+1,I) \\ &+ p_t^{I+1}) - \overline{F}(q_t^{I-1}) (V(t+1,I-1) - V(t+1,I) + q_t^{I-1}) \end{split}$$

 $\leq 0$ 

Obviously, the expression on the right-hand side of V(t,I) is concave in I at any fixed t. We conclude, by induction, that  $\Delta V(t,I)$  is decreasing in I for any fixed t.

This completes the proof.

**Theorem 3.** The optimal price satisfies the equation:

$$p_t^* = \frac{1 - F(q_t^I(p_t^*))}{f(q_t^I(p_t^*))} + \Delta V(t, I) .$$
(8)

Furthermore, if  $\frac{(1-F(q_t^I)^2)}{f(q_t^I)}$  is decreasing in p, then there exists a unique solution to V(t,I).

**Proof**. Taking the first derivative of V(t, I) with respect to p yields:

$$\frac{\partial V(t,I)}{\partial p} = \lambda_2 \left[ -f(q_t^I)(V(t+1,I-1)+p_t) + 1 - F(q_t^I) + f(q_t^I)V(t+1,I) \right] = 0$$

$$p_t^* = \frac{1 - F(q_t^I(p_t^*))}{f(q_t^I(p_t^*))} + \Delta V(t,I) .$$
(9)

The second derivative of V(t, I) with respect to p is equal to:

$$\frac{\partial^2 V(t,I)}{\partial p^2} = \lambda_2 [-f'(q_t^I)(V(t+1,I-1)+p_t) - V(t+1,I)) - 2f(q_t^I)]$$

From Equation (9), we have:  $\frac{\partial^2 V(t,I)}{\partial p^2} = -\frac{f'(q_t^I)(1-F(q_t^I))}{f(q_t^I)} - 2f(q_t^I)$ 

Because  $\frac{(1-F(q_t^I)^2}{f(q_t^I)}$  is decreasing in p, so  $\left[\frac{(1-F(q_t^I)^2}{f(q_t^I)}\right]' = -\frac{1-F(q_t^I)}{f(q_t^I)} \cdot \frac{f'(q_t^I)(1-F(q_t^I)) - 2f^2(q_t^I)}{f(q_t^I)} - \frac{f'(q_t^I)(1-F(q_t^I)) - 2f^2(q_t^I)}{f(q_t^I)} < 0$ We have  $\frac{\partial^2 V(t,I)}{\partial p^2} < 0$ .

So if  $\frac{(1-F(q_t^I)^2)}{f(q_t^I)}$  is decreasing in p, there exists a unique solution to V(t,I).

This completes the proof.

Although Theorem 3 gives the sufficient condition for the optimal price, obtaining it in closed form is quite difficult. However, we can make a number of qualitative statements about the optimal prices. We summarize these in the following theorem.

**Corollary 1.**  $p_t^*(t, I)$  is decreasing in I for any given t.

**Proof.** By theorem 2, we know that  $V(t+1, I) - V(t+1, I-1) \ge V(t+1, I+1) - V(t+1, I)$ .

Then, we have  $p_t^*(V(t+1,I)-V(t+1,I-1)) \ge p_t^*(V(t+1,I+1)-V(t+1,I))$  due to Lemma 1. In fact, from definition of  $p_t^*(A)$ , we know  $p_t^*(V(t+1,I)-V(t+1,I-1))$  is the maximizer of g(V(t+1,I)-V(t+1,I-1)), and  $p_t^*(V(t+1,I+1)-V(t+1,I))$  is the maximizer of g(V(t+1,I+1)-V(t+1,I)). This completes the proof of this corollary.

According to Corollary 1, at a given point in time, the optimal price drops as the inventory increases. This property is useful if one wants to compute the optimal price policy numerically because they significantly reduce the set of prices over which one needs to optimize.

Under additional assumptions on I, we are able to prove  $p_t^*(t, I)$  is decreasing in t for any given I. **Corollary 2.**  $p_t^*(t, I)$  is decreasing in t for any given I.

**Proof.** Similar to Corollary 1, from the theorem 2 and Lemma 1, we can obtain the conclusion.

From Equation (3) we know, a booking request for the first type of consumers is accepted if and only if  $V(t+1, I+1) - \pi > V(t+1, I)$ , *i.e.*, the booking request for the first type of consumers is accepted if and only if the benefit of accepting it is more than the benefit of rejecting it. To derive the optimal control policy, we have the following theorem.

Theorem 4. Let:

1)  $I^* = C$ , if  $V(t+1,C) - V(t+1,C-1) \ge \pi$ ,

2) 
$$I^* = \min(I | V(t+1, I) - V(t+1, I-1) < \pi)$$
,

*if*  $V(t+1,C) - V(t+1,C-1) < \pi$ .

Then, the firm accepts a cancellation request if and only if the number of selling units is  $I < I^*$ . **Proof.** If  $V(t+1,C) - V(t+1,C-1) \ge \pi$ , we have

$$\pi \le V(t+1,C) - V(t+1,C-1) = \Delta V(t+1,C) \le \Delta V(t+1,C-1) \le \cdots \le \Delta V(t+1,1)$$

and  $V_1(t, I) = V(t+1, I+1) - \pi$ .

It implies that for I < C, the firm must accept the request for the *cancellation demands*. On the other hand, I = C means the products are sold out, which lead to the firm reject the cancellation request.

If  $V(t+1,C) - V(t+1,C-1) < \pi$ , using the definition of  $I^*$ , we observe that

$$V(t+1,C) - V(t+1,C-1) < V(t+1,I^*) - V(t+1,I^*-1) < \pi < V(t+1,I^*-1) - V(t+1,I^*-2) < \pi < V(t+1,I^*-1) - V(t+1,I^*-2) < \pi < V(t+1,I^*-1) < X < V(t+1,I^*-1) < V(t+1,I^*-1) < X < V(t+1$$

Thus, when  $I < I^*$ ,  $V_1(t, I) = V(t+1, I) - \pi$ , the firm must accept the cancellation request. In turn, when  $I > I^*$ ,  $V_1(t, I) = V(t+1, I-1)$ , the firm reject the cancellation request.

This completes the proof.

The following corollary immediately follows from the optimal capacity control policy described in the above theorem.

**Corollary 3.** The optimal threshold level for the cancellation request,  $I^*$ , is a non-increasing function of  $\pi$ . **Proof.** We prove it by contradiction. Suppose that  $\pi_1 > \pi_2$ . At any time t, the optimal threshold for  $\pi_1$  is  $I_1^*$ , the optimal threshold for  $\pi_2$  is  $I_2^*$ . By contradiction, suppose that  $I_1^* > I_2^*$ . From the definition of  $I_2^*$ , we have  $V(t+1, I_2^*) - V(t+1, I_2^*-1) < \pi_2 < \pi_1$ .

Because  $V(t+1, I_1^*) - V(t+1, I_1^*-1) < V(t+1, I_2^*) - V(t+1, I_2^*-1)$ ,

$$V(t+1, I_1^*) - V(t+1, I_1^*-1) < V(t+1, I_2^*) - V(t+1, I_2^*-1) < \pi_2 < \pi_1$$

This contradicts the definition of  $I_1^*$ .

Corollary 3 demonstrates that the higher the refund is, the lower  $I^*$  for firm to accept or reject the *cancellation request* will be. The reason is also intuitive, when the price of products increases, it means that the profit for the firm will increase by offering products to *cancellation request*, as a result they will keep more products.

Now we present a computation procedure for the optimal policy. The procedure leads to a closed-form solu-

tion which satisfies Equation (3). Moreover, as part of the control rules, all thresholds and price are jointly determined. We describe the recursive solution process as follows.

First, we note V(T+1,I) = 0 for all I. Assume that V(t+1,I), V(t+1,I+1) has been solved. Given the total number of selling units I, the optimal price can be determined through one-dimensional search, and  $I^*$  can be obtained by Theorem 4. The condition  $I < I^*$  implies that firm must accept the request for products. If  $I > I^*$ , the firm reject the request of first type of consumer and provide the price  $p^*$ . If the second type of consumer comes, the firm provides the price  $p^*$ . The V(t,I) can be solved by a backward recursion for the discrete time set with boundary condition V(T+1,I) = 0, V(t,C) = 0.

# **5. Numerical Experiments**

We present a numerical experiment in this section to illustrate how the proposed approach works in a constructed example.

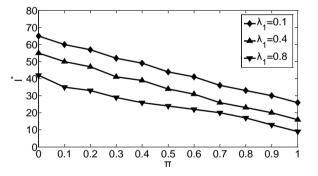
We tested sets of examples with T = 1000,  $\lambda_1 = 0.2$ ,  $\lambda_2 = 0.4$ . In all examples, the common density function f(X) is  $f(X) = -e^{\mu}$  with mean  $\mu$ . The mean  $\mu$  is the average price a consumer would pay for the product (see Levin add McGill, 2009, [2]) We assume  $\mu = 1$ . We conduct numerical experiments which study the effects of the model on the performance of optimal strategy.

First, we will illustrate the refund value  $\pi$  on the performance of  $I^*$ , as demonstrated in **Figure 2**, wherein t = 900, I = 100. Three values of  $\lambda_1$  will be considered: 0.1, 0.4 0.8. Observer that, as proven by Corollary 3,  $I^*$  is a non-increasing function of  $\pi$ . Also, we can see that  $I^*$  is non-increasing in  $\lambda_1$ . The reason is intuitive, a large  $\lambda_1$  means the probability of cancellation request is large, there will be fewer cancellation inventory retained for those consumers in order to gain more profit trough dynamic pricing.

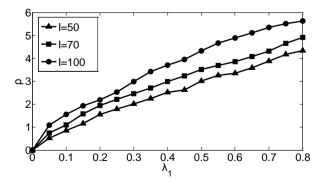
Next, we consider the ratio of expected total revenue. The ratio is shown in **Figure 3** as a function of I for T = 100. We define that

$$\rho = \frac{V(t,I) - V'(t,I)}{V(t,I)} \times 100$$

with V'(t, I) is define in Equation (6).



**Figure 2.** The optimal control threshold  $I^*$  as a function of  $\pi$  for different values of  $\lambda_1$ .



**Figure 3.** The value of  $\rho$  as a function of  $\lambda_1$  for different type of *I*.

We can see that if the probability of cancellation request is increasing, the value of  $\rho$  will increasing. Also, we find that the value of  $\rho$  is increasing in the inventory level of *I* for any given  $\lambda_1$ .

#### 6. Conclusions

In this paper we research the control policy of cancellation demands in revenue management. By building multiperiod dynamic programming model, we obtained the price relation which meet to strategic consumers. In addition, we proved that the firms optimal revenue function and structure properties of pricing strategy. Finally, we use numerical experiments to explore the effect of various parameters on the performance of optimal strategy and show the effectiveness of the decision models. The results show that:

1) When the probability of cancellation request is large, there will be fewer cancellation inventory retained for those consumers in order to gain more profit trough dynamic pricing.

2) The control of cancellation demands model is no worse than the non-control of cancellation demands model with different type of *I*.

Our research can provide theoretical basis for the optimal pricing decision to firms in control of cancellation demands. There are a number of important research avenues that can be pursued. How to decide the refund per cancellation? In this paper, we only take strategic consumer into booking products, we can explore the normal purchase in the presence of strategic consumers in the future.

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