

# **Incessant Allocation Method for Solving Transportation Problems**

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# Abstract

Industries require planning in transporting their products from production centres to the users end with minimal transporting cost to maximize profit. This process is known as Transportation Problem which is used to analyze and minimize transportation cost. This problem is well discussed in operation research for its wide application in various fields, such as scheduling, personnel assignment, product mix problems and many others, so that this problem is really not confined to transportation or distribution only. In the solution procedure of a transportation problem, finding an initial basic feasible solution is the prerequisite to obtain the optimal solution. Again, development is a continuous and endless process to find the best among the bests. The growing complexity of management calls for development of sound methods and techniques for solution of the problems. Considering these factors, this research aims to propose an algorithm "Incessant Allocation Method" to obtain an initial basic feasible solution for the transportation problems. Several numbers of numerical problems are also solved to justify the method. Obtained results show that the proposed algorithm is effective in solving transportation problems.

# **Keywords**

Transportation Models, Initial Basic Feasible Solution, Optimal Solution, Incessant Allocation Method

# **1. Introduction**

Transportation Problem (TP) is one of the subclasses of Linear Programming Problems in which the objective is

to transport various quantities of a single homogeneous commodity that are initially stored at various origins to different destinations in such a way that the total transportation cost is minimum. To achieve this objective we must know the amount and location of available supplies and the quantities demanded. In addition, we also know the unit transportation cost of the commodity to be transported from various origins to various destinations. Few examples of TP are summarized in **Table 1** [1].

Table 1. Examples of transpor			
Source	Destination	Commodity	Objective
Plants	Markets	Finished goods	Minimizing total cost of shipping
Plants	Finished goods warehouses	Finished goods	Minimizing total cost of shipping
Finished goods warehouses	Markets	Finished goods	Minimizing total cost of shipping
Suppliers	Plants	Raw materials	Minimizing total cost of shipping
Suppliers	Raw materials warehouses	Raw materials	Minimizing total cost of shipping
Raw materials warehouses	Plants	Raw materials	Minimizing total cost of shipping

Balanced transportation problems and unbalanced transportation problems are the types of TPs. If the sum of the supplies of all the sources is equal to the sum of the demands of all the destinations, the problem is termed as a balanced TP. On the other hand, the problem is termed as unbalanced TP. The basic steps for obtaining an optimum solution to a TP are:

• Step 1: Mathematical formulation of the TP.

Table 1 Engenales of the new set of an analysis

- Step 2: Verify the TP: either it is balanced or unbalanced. If the problem is unbalanced, first balance it.
- Step 3: Determine the Initial Basic Feasible Solution (IBFS).
- Step 4: Verify the optimality condition of the IBFS. If the solution is not optimal, improve it for obtaining optimal solution.

The basic TP was first developed by Hitchcock [2] and then the systematic solution procedures from the simplex algorithm were further developed, primarily by Dantzig [3] and then by Charnes *et al.* [4]. In the solution procedure of TP, IBFS is known as the fundamental stage for finding an optimal solution. The well recognized classical methods, for finding an IBFS for the transportation problems are North West Corner Rule (NWCR) [5] [6], Least Cost Method (LCM) [5] [6] and Vogel's Approximation Method (VAM) [5]-[7]. Again researchers worked and are working on transportation problem to develop new algorithm to find a better IBFS for TPs [8]-[34], and these methods may be used to solve maximization transportation problems [35]-[38] and also time minimization transportation problems [29] [39]-[41]. Like other researchers, in this paper an effective procedure for finding an IBFS for the cost minimizing TPs is proposed, and the proposed method is also used to solve profit maximization TP. Exceptionality and applicability of the method are also studied and explained in this study.

#### 2. Tabular Form of Transportation Model

The tabular form of a TP is a matrix within a matrix shown in **Table 2**. Cost matrix is one of them that representing unit transportation cost  $c_{ij}$ , indicating the cost of shipping one unit from the *i*-th origin to the *j*-th destination. Super impose of this matrix is the matrix of transportation variable  $x_{ij}$ , indicating the amount shipped from *i*-th source to *j*-th destination. Right and bottom sides of the transportation table point out the amounts of supplies  $a_i$  available at source *i* and the amount demanded  $b_i$  at destination *j*.

#### 3. Mathematical Formulation of Transportation Problem

The TP can be stated as an allocation problem in which there are *m* sources (suppliers) and *n* destinations (customers). Each of the *m* sources can allocate to any of the *n* destinations at a per unit carrying cost  $c_{ij}$  (unit transportation cost from source *i* to destination *j*). Each sources has a supply of  $a_i$  units,  $1 \le i \le m$  and each destination has a demand of  $b_j$  units,  $1 \le j \le n$ . The objective is to determine which routes are to be selected and the size of the shipment on those routes, so that the total transportation cost of meeting demand, given the supply constraints, is minimized. Hence the mathematical formulation of cost minimization TP is,

Minimize: 
$$z = \sum_{i=1}^{m} \sum_{j=1}^{n} c_{ij} x_{ij}$$
  
Subject to: 
$$\sum_{j=1}^{n} x_{ij} \le a_i; \quad i = 1, 2, \dots, m$$
$$\sum_{i=1}^{m} x_{ij} \ge b_j; \quad j = 1, 2, \dots, n$$
$$x_{ii} \ge 0, \text{ for all } i \text{ and } j.$$

	1	2	 	n	Supply
1	<b>X</b> 11	<b>X</b> 12	 ]	<b>X</b> 1n	<i>a</i> 1
	<i>C</i> <sub>11</sub>	<i>C</i> <sub>12</sub>	 	C <sub>1n</sub>	
2	<b>X</b> <sub>21</sub>	<b>X</b> <sub>22</sub>	 	<b>X</b> <sub>2n</sub>	az
	C <sub>21</sub>	<i>C</i> <sub>22</sub>	 	C <sub>2n</sub>	
3			 		<i>a</i> <sub>3</sub>
	<b>X</b> <sub>m1</sub>	<b>X</b> <sub>m2</sub>	 	X <sub>mn</sub>	
т	<b>C</b> <sub>m1</sub>	C <sub>m2</sub>	 	C <sub>mn</sub>	a <sub>m</sub>
Demand	$b_1$	<b>b</b> <sub>2</sub>	 •••	b <sub>n</sub>	

Table 2. Tabular form of transportation problem.

#### 4. Illustration of the Proposed Method

In this research, allocations (from the first allocation to last allocation) in the cost cells are distributed in a continuous way, and for following this process, proposed method is named as "Incessant Allocation Method (IAM)" for Solving TP. Logical development of the proposed process for solving cost minimizing TP is illustrated below:

- Step 1: Formulate the TP. For unbalanced problem, we do not require to balance the transportation problem.
- Step 2: Find the smallest cost cell  $c_{ij}$  in the transportation table to make the first allocation. Allocate  $x_{ij} = \min(a_i, b_j)$  in the cell (i, j). In case of ties, select the cell where maximum allocation can be allocated. Again in case of same cost cells and allocation select the cell for which sum of demand and supply is maximum in the original transportation table. Finally if all these are same, select the cell randomly.
- Step 3: Adjust the supply and demand requirements in the respective rows and columns. Then following cases arise:

Case-1: If the allocation  $x_{ij} = a_i$ , *i*-th row is to be crossed out and  $b_j$  is reduced to  $(b_j - a_i)$ . Now complete the allocation along *j*-th column by making the allocation/allocations in the smallest cost cell/cells continuously. Consider that, *j*-th column is exhausted for the allocation  $x_{kj}$  in the cell (k, j). Now, follow the same procedure to complete the allocation along *k*-th row and continue this process until entire rows and columns are exhausted.

Case-2: If the allocation  $x_{ij} = b_j$ , *j*-th column is to be crossed out and  $a_i$  is reduced to  $(a_i - b_j)$ . Now by following the same procedure explained in case-1, complete the allocation along *i*-th row and continue the process until entire rows and columns are exhausted.

Case-3: If the allocation  $x_{ij} = a_i = b_j$ , find the next smallest cost cell, (i, k) from the rest of the cost cells along *i*-th row and *j*-th column. Assign a zero in the cell (i, k) and cross out *i*-th row and *j*-th column. After that complete the allocation along *k*-th column following the process described in Case-1 to complete the allocations.

Case-4: For any allocation, other than first allocation made along the row/column satisfies both the row and column. In such case find the smallest cost cell which is along the column/row and assign a zero in that cell and continue the process described in above cases to complete the allocation along the column/row and also to complete entire allocations.

• Step-4: Finally calculate the total transportation cost which is the sum of the product of cost and corresponding allocated value.

### 5. Procedure for Solving Maximization Problem

There are some TPs where the objective is to maximize the profit rather than minimizing transportation cost is known as profit maximization TP. In the solution procedure of profit maximization TP, for finding an IBFS, allocations are to be made in highest profit cells, rather than in lowest cost cells. In this research proposed method has also been applied to solve the profit maximization TP.

# **6. Numerical Problems**

In this research 15 problems are solved randomly from various literature and books only to analyze the perfectness and to justify the usefulness of the method. These problems and their IBFS obtained by IAM, are listed in the **Tables 3-5** respectively.

Problem Number	Data of the problems	IBFS
	$[c_{ij}]_{3\times 3} = [4\ 3\ 5;\ 6\ 5\ 4;\ 8\ 10\ 7]$	
BTP-1	$[s_i]_{3\times 1} = [90, 80, 100]$	1390
	$[d_j]_{1\times 3} = [70, 120, 80]$	
	$[c_{ij}]_{3\times 4} = [4\ 6\ 9\ 5;\ 2\ 6\ 4\ 1;\ 5\ 7\ 2\ 9]$	
BTP-2	$[s_i]_{3\times 1} = [16, 12, 15]$	156
	$[d_j]_{1\times 4} = [12, 14, 9, 8]$	
	$[c_{ij}]_{3\times 5} = [5\ 7\ 10\ 5\ 3;\ 8\ 6\ 9\ 12\ 14;\ 10\ 9\ 8\ 10\ 15]$	
BTP-3	$[s_i]_{3\times 1} = [5, 10, 10]$	186
	$[d_j]_{1\times 5} = [3, 3, 10, 5, 4]$	
	$[c_{ij}]_{6\times 6} = [12\ 4\ 13\ 18\ 9\ 2; 9\ 16\ 10\ 7\ 15\ 11; 4\ 9\ 10\ 8\ 9\ 7; 9\ 3\ 12\ 6\ 4\ 5; 7\ 11\ 5\ 18\ 2\ 7; 16\ 8\ 4\ 5\ 1\ 10]$	
BTP-4	$[s_i]_{6\times 1} = [120, 80, 50, 90, 100, 60]$	2365
	$[d_j]_{1\times 6} = [75, 85, 140, 40, 95, 65]$	
	$[c_{ij}]_{5\times7} = [12\ 7\ 3\ 8\ 10\ 6\ 6;\ 6\ 9\ 7\ 12\ 8\ 12\ 4;\ 10\ 12\ 8\ 4\ 9\ 9\ 3;\ 8\ 5\ 11\ 6\ 7\ 9\ 3;\ 7\ 6\ 8\ 11\ 9\ 5\ 6]$	
BTP-5	$[s_i]_{5\times 1} = [60, 80, 70, 100, 90]$	1900
	$[d_i]_{1\times7} = [20, 30, 40, 70, 60, 80, 100]$	

Table 3. Cost minimization transportation problems (balanced problems).

Table 4. Cost minimization transportation problems (unbalanced problems).

Problem Number	Data of the problems	IBFS
UTP-1	$\begin{split} & [c_{ij}]_{3\times 3} = [6 \ 10 \ 14; \ 12 \ 19 \ 21; \ 15 \ 14 \ 17] \\ & [s_i]_{3\times 1} = [50, \ 50, \ 50] \\ & [d_j]_{1\times 3} = [30, \ 40, \ 55] \end{split}$	1695
UTP -2	$\begin{split} & [c_{ij}]_{3\times 4} = [10\ 8\ 4\ 3;\ 12\ 14\ 20\ 2;\ 6\ 9\ 23\ 25] \\ & [s_i]_{3\times 1} = [500,\ 400,\ 300] \\ & [d_j]_{1\times 4} = [250,\ 350,\ 600,\ 150] \end{split}$	8400
UTP -3	$\begin{split} & [c_{ij}]_{4\times 4} = [12\ 10\ 6\ 13;\ 19\ 8\ 16\ 25;\ 17\ 15\ 15\ 20;\ 23\ 22\ 26\ 12] \\ & [s_i]_{4\times 1} = [150,\ 200,\ 600,\ 225] \\ & [d_j]_{1\times 4} = [300,\ 500,\ 75,\ 100] \end{split}$	13,075
UTP -4	$\begin{split} & [c_{ij}]_{3\times 5} = [5\ 8\ 6\ 6\ 3;\ 4\ 7\ 7\ 6\ 5;\ 8\ 4\ 6\ 6\ 4] \\ & [s_i]_{3\times 1} = [800,\ 500,\ 900] \\ & [d_j]_{1\times 5} = [400,\ 400,\ 500,\ 400,\ 800] \end{split}$	9200
UTP -5	$\begin{split} [c_{ij}]_{3\times5} &= [5\ 4\ 8\ 6\ 5;\ 4\ 5\ 4\ 3\ 2;\ 3\ 6\ 5\ 8\ 4] \\ [s_i]_{3\times1} &= [600,\ 400,\ 1000] \\ [d_j]_{1\times5} &= [450,\ 400,\ 200,\ 250,\ 300] \end{split}$	5850

Table 5. Profit m	aximization transportation problems.	
Problem Number	Data of the problems	IBFS
MTP-1	$\begin{split} & [c_{ij}]_{3\times 4} = [6 \ 4 \ 1 \ 5; \ 8 \ 9 \ 2 \ 7; \ 4 \ 3 \ 6 \ 2] \\ & [s_i]_{3\times 1} = [14, \ 18, \ 7] \\ & [d_j]_{1\times 4} = [6, \ 10, \ 15, \ 8] \end{split}$	232
MTP-2	$\begin{split} & [c_{ij}]_{3\times 4} = [14 \ 19 \ 7 \ 5; \ 16 \ 6 \ 12 \ 9; \ 6 \ 16 \ 5 \ 20] \\ & [s_i]_{3\times 1} = [10, \ 12, \ 18] \\ & [d_j]_{1\times 4} = [9, \ 14, \ 7, \ 10] \end{split}$	662
MTP-3	$ \begin{aligned} & [c_{ij}]_{3\times 4} = [16 \ 14 \ 11 \ 25; \ 18 \ 29 \ 12 \ 27; \ 14 \ 23 \ 16 \ 12] \\ & [s_i]_{3\times 1} = [140, \ 180, \ 70] \\ & [d_j]_{1\times 4} = [60, \ 100, \ 150, \ 80] \end{aligned} $	8020
MTP-4	$ \begin{matrix} [c_{ij}]_{5\times6} = [35\ 22\ 33\ 16\ 20\ 12;\ 14\ 21\ 28\ 30\ 15\ 24;\ 55\ 18\ 17\ 29\ 26\ 19;\ 21\ 16\ 15\ 17\ 31\ 28;\ 45\ 23\ 16\ 11\ 22\ 50] \\ \hline [s_{i}]_{5\times1} = [320,\ 180,\ 200,\ 300,\ 300] \\ \hline [d_{j}]_{1\times6} = [225,\ 225,\ 200,\ 200,\ 275,\ 175] \end{matrix} $	46,700
MTP-5	$\begin{split} & [c_{ij}]_{4\times3} = [10\ 18\ 2; 9\ 8\ 20; 14\ 21\ 7; 12\ 2\ 25] \\ & [s_i]_{4\times1} = [500,\ 250,\ 350,\ 600] \\ & [d_j]_{1\times3} = [300,\ 600,\ 800] \end{split}$	34,050

#### 7

# 6.1. Solution of a Problem with Illustration

Illustrative solution makes the theorem understandable to the readers. Considering this only the solution of BTP-4 from cost minimization TPs is illustrated, mathematical formulation of this problem is shown in Table 6.

Table 6. Tabular form of BTP-4.

Sources ——	Destinations										
	1	2	3	4	5	6	Supply				
1	12	4	13	18	9	2	120				
2	9	16	10	7	15	11	80				
3	4	9	10	8	9	7	50				
4	9	3	12	6	4	5	90				
5	7	11	5	18	2	7	100				
6	16	8	4	5	1	10	60				
Demand	75	85	140	40	95	65					

Allocation of various cells of the above problem is shown in Table 7 and this is the IBFS for the problem:

Sources						Destin	ations						Supply
Sources	1	l	2			3	4	4		5	6		Supply
1	25		30								65		120
1		12		4		13		18		9		2	120
2					75		5						80
2		9		16		10		7		15		11	00
3	50												50
3		4		9		10		8		9		7	50
4			55				35						90
4		9		3		12		6		4		5	90
5					65				35				100
3		7		11		5		18		2		7	100
(									60				(0
6		16		8		4		5		1		10	60
Demand	7	5	8	5	14	40	4	0	9	5	6	5	

#### Table 7. Initial basic feasible solution of BTP-4.

- First Allocation: Allocate 60 = min (60, 95) in the cell (6, 5) which is the smallest cost cell among all the cost cells of BTP-4. Cross out the 6-th row as this allocation satisfies this row and along 5-th column, the demand is reduced to 35 = (95 60).
- Second Allocation: Now the smallest cost cell along 5-th column is 2 appears in the cell (5, 5) and allocate the reduced demand 35 in this cell. In this case 5-th column is exhausted and the supply along 5-th row is reduced to 65 = (100 35).
- By following the same procedure Third Allocation is 65 in the cell (5, 3). Fourth Allocation is 75 in the cell (2, 3). Fifth Allocation is 5 in the cell (2, 4). Sixth Allocation is 35 in the cell (4, 4). Seventh Allocation is 55 in the cell (4, 2), Eighth Allocation is 30 in the cell (1, 2). Ninth Allocation is 65 in the cell (1, 6). Tenth allocation is 25 in the cell (1, 1) and the final allocation is 50 in the cell (3, 1) are made.
- Finally total transportation cost is,  $60 \times 1 + 35 \times 2 + 65 \times 5 + 75 \times 10 + 5 \times 7 + 35 \times 6 + 55 \times 3 + 30 \times 4 + 65 \times 2 + 25 \times 12 + 50 \times 4 = 2365$

# 7. Exceptionality of Proposed Method

This research finds two exceptionalities which are as follows:

- This method does not require balancing an unbalanced transportation problem for finding an initial solution.
- This method always yields an initial basic feasible solution for the balanced transportation problems.

#### 7.1. Explanation of the Second Exceptionality

In the balanced TP, for an allocation either a single row or a single column is exhausted except the final allocation. If both of the row and column are exhausted for a single allocation, one zero is assigned to make the number of allocations equal to the number of row and column. Only the final allocation exhausted both the row and column together. Now for  $m \times n$  transportation matrix the number of allocating cells are to be [(m + n - 2) + 1]= (m + n - 1). According to the definition of IBFS, this ensures the starting/initial solution is a basic feasible solution for the balanced TPs.

## 8. Result and Analysis

In this research, classical TP methods for finding an IBFS are studied in details. Hamdy A. Taha's TORA software is used in order to find the IBFS for the methods (NWCR, LCM and VAM) and to find the optimal result. Again the initial result for the IAM is calculated manually. Finally various mathematical comparisons between the results obtained by existing methods, and IAM are shown in the **Tables 8-11**.

Mathad			IBFS			% of Correctness of IBFS ( PoCIR)					Average of
Method	BTP-1	BTP-2	BTP-3	BTP-4	BTP-5	BTP-1	BTP-2	BTP-3	BTP-4	BTP-5	PoCIR
NWCR	1500	226	234	4285	3180	92.09	55.13	72.13	2.53	32.63	50.90
LCM	1450	156	191	2455	2080	95.68	100	95.63	86.87	90.53	93.74
VAM	1500	156	187	2310	1930	92.09	100	97.81	93.55	98.42	96.37
IAM	1390	156	186	2365	1900	100	100	98.36	91.01	100	97.87
Optimal Result	1390	156	183	2170	1900						

Table 8. Cost minimization transportation problems (balanced problems).

Table 9. Cost minimization transportation problems (unbalanced problems).

Mathad	IBFS						% of Correctness of IBFS ( PoCIR)				
Method	UTP-1	UTP-2	UTP-3	UTP-4	UTP-5	UTP-1	UTP-2	UTP-3	UTP-4	UTP-5	PoCIR
NWCR	1815	18,800	14,725	13,100	8150	90.00	-42.58	81.96	57.61	54.46	48.29
LCM	1885	8800	14,625	9800	6450	85.76	86.45	82.77	93.48	84.82	86.65
VAM	1745	8350	13,225	9200	6000	94.24	92.26	93.99	100	92.86	94.67
IAM	1695	8400	13,075	9200	5850	97.27	91.61	95.19	100	95.54	95.92
Optimal Result	1650	7750	12,475	9200	5600						

Table 10. Profit	t maximiz	zation trai	isportatio	n problem	is.						
Method			IBFS			% of Correctness of IBFS (PoCIR)					Average of
Method	MTP-1	MTP-2	MTP-3	MTP-4	MTP-5	MTP-1	MTP-2	MTP-3	MTP-4	MTP-5	PoCIR
NWCR	137	468	5570	36,795	28,150	58.55	70.69	69.45	78.69	82.67	72.01
LCM	232	654	8020	46,760	33,800	99.15	98.79	100	100	99.27	99.44
VAM	232	662	8000	46,760	34,050	99.15	100	99.75	100	100	99.78
IAM	232	662	8020	46,700	34,050	99.15	100	100	99.87	100	99.80
Optimal Result	234	662	8020	46,760	34,050						

Table 11. Com	parison of average of	f PoCIR and gran	d average of PoCIR.

		Average of PoCIR		Grand Average of
Method	Cost Minimization (Balanced Problems)	Cost Minimization (Unbalanced Problems)	Profit Maximization	PoCIR (GAPoCIR)
NWCR	50.90	48.29	72.01	57.07
LCM	93.74	86.65	99.44	93.28
VAM	96.37	94.67	99.78	96.94
IAM	97.87	95.92	99.80	97.87

In the comparisons mainly the initial result obtained by various methods are shown. The percentage of correctness is calculated by using the formula [% of correctness =  $100 - \{(initial result - optimal result) * 100/optimal result)\}$ for cost minimization TPs. Again, for the profit maximization transportation problems this percentage is obtained by the formula [% of correctness =  $100 - \{(optimal result - initial result) * 100/optimal result\}\}$ ]. This result is studied only to evaluate the obtained IBFS is numerically either equal to optimal result or nearer to optimal result. During this process it is observed that in most of the cases IBFS obtained by IAM is numerically optimal or nearer to optimal value.

Again average of **PoCIR** for each types of cost minimizing TP (balanced, unbalanced) and profit maximization TP is also studied to analyze the performance of IAM for finding IBFS. For each type of problems, it is found that this percentage for IAM is remarkably better than NWCR and LCM and parallel to the percentage obtained by VAM.

We also calculate **GAPoCIR** to justify the general performance of the method, which is shown in Figure 1. This figure ensures the feasibility of IAM for solving any types of TP.

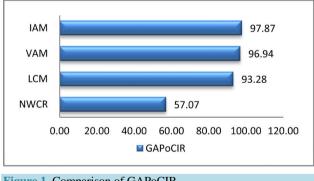


Figure 1. Comparison of GAPoCIR.

Finally we acknowledge that, VAM as well as IAM yields a better IBFS for the TPs. Again computational procedure of IAM is easier than VAM. Hence from this discussion IAM can be claim an effective process for finding an IBFS.

#### 9. Conclusion

The aim of any industry is to transport goods from sources to destinations with minimum cost. Minimization of

transportation cost is one of the main objectives to maximize the profit. In this article, we propose an efficient procedure for finding an IBFS for minimizing transportation cost. Methodical evaluation of the proposed method is also carried out for both the balanced and unbalanced TPs. We also use this method in solving profit maximization TPs to justify its applicability in all types of TPs. It is also observed that our method is usually resulting in minimal and maximal values respectively for cost minimizing TPs and profit maximization TPs. Finally the proposed method presented in this paper claims its wide application in solving TPs.

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