

### **Dynamics of Entrepreneurship under Regime Switching**

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#### ABSTRACT

We propose a tractable model of entrepreneur dynamics where the investment conditions are stochastic. Applying the approach of stochastic control and optimization, we solve the dynamics of the entrepreneur's optimal investment, consumption and portfolio allocation under regime switching. We find that the interactions of precautionary savings and liquidation boundary advance/postpone motives generate rich implications for entrepreneur dynamics. Facing the threat of financial crisis, entrepreneurs build cash reserves and bring forward liquidation option exercise to mitigate downside risk. During the bad times, entrepreneurs value financial slack and postpone liquidation boundary to maintain the business and wait for the good state to come.

**Keywords:** Regime Switching; Entrepreneurial Finance; *q* Theory of Investment; Liquidity Constraints; Precautionary Saving

#### 1. Introduction

The ability of regime-switching models to capture the cyclical features of real macroeconomic variables as proposed by Hamilton [1] is widely accepted. Since then, there has been growing interest in applications of regime-switching models into a wide class of financial and economic problems (see Honda [2], Guo, Miao, Morellec [3] among others). It's reasonable to believe that firm policy can be affected by regime shifts, since booms and recessions can have significant impact on the profitability or riskiness of both real and financial investment and the willingness to consume. Recent empirical studies show that firms' financing and investment behaviors change dramatically during the 2008 financial crisis (see Campello, Graham and Harvey [4], Ivashina and Scharfstein [5]). However, little theoretical research has been done on the relation between regime switching and the dynamics of entrepreneur's optimal consumption, investment and portfolio allocation. In this paper, we try to focus on the following interesting questions: How should entrepreneurs choose optimal consumption, investment, portfolio allocation and liquidation boundary when facing the threat of financial crisis in the future? How should entrepreneurs behave during a financial crisis?

To address these questions, we propose a quantitative model to study the dynamics of entrepreneur's optimal consumption, investment and portfolio allocation when the dynamics of decision variables are subject to discrete regime shifts at random times. Our model builds on the dynamic framework of entrepreneur's optimal policies (see Wang, Wang and Yang [6], henceforth WWY) by adding stochastic investment conditions. We have shown that when the entrepreneur faces uncertain macro conditions, it is optimal for them to hoard cash for precautionary reasons. In addition, the entrepreneur may choose the optimal liquidation boundary to eliminate the risk associated with regime switching. The analysis shows that precautionary savings and liquidation boundary advance/ postpone can have significant value and generate rich implications for entrepreneur dynamics.

The analysis in the present paper relates to two different strands of literature. First, it relates to the entrepreneurship literature. Hurst, Lusardi [7] used empirical methods to show that liquidity constraint induces the entrepreneur to initiate small-sized business. Herranz, Krasa and Villamil [8] studied the entrepreneur's behavior from the aspect of law, and found that the more riskaverse the entrepreneur, the more likely he executes liquidation option. Chen, Miao and Wang [9] developed a dynamic incomplete-market model of entrepreneurial firms building on Leland [10] and presented the implications of nondiversifiable risks on entrepreneurial finance. Hall and Woodward [11] studied the risk facing venture capital-backed entrepreneurial firms. Wang, Wang and Yang [6] proposed an incomplete-market *q*-theoretic model to study entrepreneurial dynamics, and found that precautionary motive, borrowing constraints, and capital illiquidity lead to underinvestment, conservative debt use, under-consumption, and less risky portfolio allocation. However, all these models assume that investment conditions are time-invariant.

Second, the present paper relates to a series of recent papers on regime switching. Driffill, Kenc, Sola [12] modeled the underlying asset return dynamic as a regime switching process to value a perpetual American call option. Honda [2] defined an unobservable regime variable in the economy as a continuous-time Markov chain and studied dynamic optimal consumption and portfolio choice in which the mean return of a risky asset shifts between regimes. Guo, Miao, Morellec [3] proposed a real option model in which the growth rate and volatility of the decision variable shift between different states at random times, and the results showed investment is intermittent and increases with marginal q under this policy. Chen [13] built a dynamic capital structure model and demonstrated how business cycle variations in expected growth rates, economic uncertainty, and risk premia influence firm's financing policies. One of our main contributions is the extensions of regime switching settings to the study of entrepreneurial dynamics, which includes entrepreneur's optimal consumption, investment and portfolio allocation decisions.

The paper that is most closely related to the present analysis is Bolton, Chen and Wang [14] (henceforth BCW). The authors analyzed dynamic corporate financial management for a financially constrained risk-neutral firm under stochastic financing conditions. They found that firms have precautionary cash hoarding and market timing motives to mitigate macroeconomic risk. One essential difference between the two papers is that we examine the dynamics of entrepreneurship while they focus on financially constrained public firms. Another important point of departure is that we assume stochastic investment conditions, whereas they consider stochastic financing conditions. Finally, we use nonexpected recursive utility function to separate risk aversion from the elasticity of intertemporal substitution (EIS). However, they consider risk-neutral pricing.

The remainder of the paper is organized as follows. Section 2 presents the model of entrepreneur dynamics under regime switching. Section 3 derives the model solution. Section 4 presents parameter choices and quantitative results. Section 5 concludes.

#### 2. The Model

In this section, we propose our quantitative model to study the dynamics of entrepreneurship under regime switching. Our model is built on WWY [6] by adding stochastic investment conditions. In particular, we assume the economy has two aggregate states,  $s_t = \{G, B\}$ (boom and recession). The state  $s_t$  follows a continuous-time Markov chain alternating between state G and B and the transition intensity follows a Poisson law. Let  $\lambda_s$  denote the transition intensity from state *s* to state  $s^-$ . Then the probability of the economy switching from state G to state B within a small period  $\Delta$  is approximately equal to  $\lambda_G \Delta$ , while the probability of switching from state B to G is approximately  $\lambda_B \Delta$ . In our model, parameters related to investment conditions, *i.e.*  $\mu_A(s_t)$ and  $\mu_R(s_t)$ , and liquidation value  $l_{s_t}$  take different

values when the process  $s_t$  is in different states. Stochastic investment conditions and production technology. The entrepreneur employs only capital and cash as the factor of production. We denote I as the gross investment and K as capital stock. As is standard in capital accumulation models, the change of capital stock K evolves according to

$$dK_t = (I_t - \delta K_t) dt, \quad t \ge 0, \tag{1.1}$$

where  $\delta \ge 0$  is the rate of depreciation.

We assume the cumulative productivity shock A follows arithmetic Brownian motion process. Thus, the firm's productivity shock  $dA_t$  over the period (t, t + dt) is given by

$$dA_t = \mu_A(s_t)dt + \sigma_A dZ_t, \qquad (1.2)$$

where Z is a standard Brownian motion,  $\mu_A(s_t)$  is the mean of the productivity shock in state s, and  $\sigma_A$ is the volatility of the productivity shock in both states.

The firm's operating revenue over period (t, t + dt) is given by  $K_t dA_t$ . After investment I and adjustment cost G(I, K), the firm's operating profit  $dY_t$  over the same period is given by

$$dY_t = K_t dA_t - I_t dt - G(I_t, K_t) dt, \qquad (1.3)$$

where the price of the investment good is set to unity and G(I, K) is the adjustment cost.

Following Hayashi [15], we assume that the firm's adjustment cost G(I,K) is homogeneous of degree one in I and K. And adjustment cost G(I,K) is written in the following homogeneous form

$$G(I,K) = g(i)K, \tag{1.4}$$

where i = I/K is the firm's investment-capital ratio and g(i) is an increasing and convex function. To make the analysis simple and tractable (see WWY [6], BCW [14] for example), we assume that

$$g(i) = \frac{\theta i^2}{2}, \qquad (1.5)$$

where the parameter  $\theta$  measures the degree of the ad-

justment cost. The higher  $\theta$ , the more adjustment cost occurs.

Finally, the entrepreneur can liquidate its assets at any moment. The flexibility of liquidation option makes the entrepreneur optimally manage his downside business risk. Liquidation gives a terminal value  $l_{s_t} K$ , where  $l_{s_t} > 0$  depends on the state  $s_t$ . A higher  $l_{s_t}$  implies a higher liquidation value. Obviously, we have  $l_G \ge l_B$ , which makes liquidation in the good state much more attractive than in the bad state. Let  $\tau$  denote the entrepreneur's optimally chosen liquidation time.

*Financial investment opportunities.* In our model, the entrepreneur has financial investment opportunities to partially hedge his business risk. The entrepreneur allocates his liquid financial wealth between a risk-free asset which pays a constant rate of interest r and the risky market portfolio (Merton [16]). The incremental return  $dR_t$  of the market portfolio over time period dt evolves as follows,

$$\mathrm{d}R_t = \mu_R\left(s_t\right)\mathrm{d}t + \sigma_R\mathrm{d}B_t,\tag{1.6}$$

where  $\mu_R(s_t)$  is the mean of the market portfolio return in state *s* and  $\sigma_R$  is the volatility of the market portfolio return in both states, and *B* is a standard Brownian motion. The correlation coefficient  $\rho$  between *Z* and *B* is less than 1, which implies there exists nondiversifiable risk and the entrepreneur can't completely hedge his business risk. Let  $\eta(s_t)$  denote the Sharpe ratio of the market portfolio in state *s*, which is given by

$$\eta(s_t) = \frac{\mu_R(s_t) - r}{\sigma_R}, \qquad (1.7)$$

We denote W and X as the agent's financial wealth and the amount invested in the risky asset respectively. Given the entrepreneur's operating profit, investment, consumption and portfolio allocation, we can write the dynamics of liquid financial wealth W as follows:

$$dW_t = r_t \left( W_t - X_t \right) dt + \mu_R \left( s_t \right) X_t dt + \sigma_R X_t dB_t - C_t dt + dY_t,$$
(1.8)

where the firm term is the return on risk-free asset, the second and third terms are the return on market portfolio, the fourth term  $C_t dt$  is the entrepreneur's consumption, and the last term  $dY_t$  is the firm's cash flows from operations.

We assume the entrepreneur can use capital K as collateral to borrow and the borrowing is risk-free. Thus, the liquidation value of capital  $l_s K$  must be greater than outstanding liability. So the following Equation holds,

$$W_t \ge -l_{s_t} K_t, \tag{1.9}$$

*The Entrepreneur's Objective.* The entrepreneur maximizes his utility defined as,

$$J_{t} = \mathbb{E}_{t} \left[ \int_{t}^{\infty} f(C_{s}, J_{s}) \mathrm{d}s \right], \qquad (1.10)$$

where f(C, J) for Epstein-Zin non-expected homothetic recursive utility (Duffie and Epstein [17]) is given by

$$f(C,J) = \frac{\zeta}{1 - \psi^{-1}} \frac{C^{1 - \psi^{-1}} - \left((1 - \gamma)J\right)^{\chi}}{\left((1 - \gamma)J\right)^{\chi^{-1}}}, \quad (1.11)$$

where

$$\chi = \frac{1 - \psi^{-1}}{1 - \gamma}.$$
 (1.12)

In the above utility function, the parameter  $\psi$  is the elasticity of intertemporal substitution (EIS), and the parameter  $\gamma$  is the coefficient of relative risk aversion. The parameter  $\zeta$  is the agent's subjective discount rate. To maximize his utility, the entrepreneur chooses investment, consumption and portfolio allocation subject to the collateralized borrowing limit (1.9). And the agent optimally chooses the liquidation time  $\tau$ .

#### 3. Model Solution

The entrepreneurial value depends on both its capital stock K and its cash holdings W. Thus, let J(K,W,s) denote the value function in state s. It satisfies the following system of Hamilton-Jacobi-Bellman (HJB) Equations:

$$0 = \max_{C,I,X} f(C,J) + (I - \delta K) J_{K} + (rW + (\mu_{R}(s) - r) X + \mu_{A}(s) K -I - G(I,K) - C) J_{W}$$
(1.13)  
+  $\left(\frac{\sigma_{A}^{2}K^{2} + 2\rho\sigma_{A}\sigma_{R}KX + \sigma_{R}^{2}X^{2}}{2}\right) J_{WW}$   
+  $\lambda_{s} \left(J(K,W,s^{-}) - J(K,W,s)\right).$ 

The first term on the right side of the HJB Equation (1.13) represents the one-period utility. The second term represents the effect of capital stock changes on entrepreneurial value. The third and fourth terms represent the effect of the expected change in cashing holdings W and volatility of W on entrepreneurial value and the last term is the expected change of entrepreneurial value when the state changes form s to  $s^-$ .

Next, we solve the first-order conditions (FOC) with respect to consumption C, investment I and portfolio choice X respectively. The FOC with respect to consumption C is

$$f_C(C,J) = J_W(K,W,s) \tag{1.14}$$

which shows the marginal utility of consumption  $f_c$  is equal to the marginal utility of wealth  $J_w$  at optimality.

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The FOC with respect to investment I is given by

$$(1+G_I(I,K))J_W(K,W,s) = J_K(K,W,s)$$
(1.15)

which implies the entrepreneur's marginal cost of investing  $(1+G_I(I,K))J_W$  is equal to the marginal benefit of adding a unit of capital  $J_K$  in state s.

The FOC with respect to portfolio choice X is given by

$$X = -\frac{\mu_R(s) - r}{\sigma_R^2} \frac{J_W(K, W, s)}{J_{WW}(K, W, s)} - \frac{\rho \sigma_A}{\sigma_R} K \qquad (1.16)$$

which states that the optimal amount investing in market portfolio is equal to the mean-variance demand (the first term on the right side) plus the hedging demand (the second term).

Then, we conjecture that the value function J(K,W,s) is given by

$$J(K,W,s) = \frac{(b_{s}P_{s}(K,W))^{1-\gamma}}{1-\gamma},$$
 (1.17)

where  $b_s$  is given in appendix B and  $P_s(K,W)$  is the entrepreneur's certainty equaivalent (CE) wealth.

Using the homogeneity property, we can write scaled CE wealth as  $p_s(w) = P(K,W,s)/K$  in each state. We substitute the FOCs with respect to C, I, X, the value function form and the scaled CE wealth into the HJB Equation (1.13), and then get the systems of ordinary differential Equations (ODE) for scaled CE wealth  $p_s(w)$ . The results are summarized in the following theorem.

**Theorem 1** The scaled CE wealth  $p_s(w)$  solves the following system of ODEs,

$$0 = \frac{b_{G}^{1-\psi} \zeta^{\psi} p_{G}(w) (p'_{G}(w))^{1-\psi} - \psi \zeta p_{G}(w)}{\psi - 1}$$
  
- $\delta p_{G}(w) + (r + \delta) w p'_{G}(w)$   
+ $(\mu_{A}(G) - \rho \eta_{G} \sigma_{A}) p'_{G}(w)$   
+ $\frac{(p_{G}(w) - (w + 1) p'_{G}(w))^{2}}{2\theta p'_{G}(w)}$   
+ $\frac{\eta_{G}^{2} p_{G}(w) p'_{G}(w)}{2h_{G}(w)} - \frac{\varepsilon^{2} h_{G}(w) p'_{G}(w)}{2p_{G}(w)}$   
+ $\frac{\lambda_{G}}{1 - \gamma} \left[ \left( \frac{b_{B} p_{B}(w)}{b_{G} p_{G}(w)} \right)^{1-\gamma} - 1 \right] p_{G}(w)$  (1.18)

$$0 = \frac{b_{B}^{1-\psi} \zeta^{\psi} p_{B}(w) (p_{B}'(w))^{1-\psi} - \psi \zeta p_{B}(w)}{\psi - 1}$$
  
$$-\delta p_{B}(w) + (r + \delta) w p_{B}'(w)$$
  
$$+ (\mu_{A}(B) - \rho \eta_{B} \sigma_{A}) p_{B}'(w)$$
  
$$+ \frac{(p_{B}(w) - (w + 1) p_{B}'(w))^{2}}{2\theta p_{B}'(w)}$$
  
$$+ \frac{\eta_{B}^{2} p_{B}(w) p_{B}'(w)}{2h_{B}(w)} - \frac{\varepsilon^{2} h_{B}(w) p_{B}'(w)}{2p_{B}(w)}$$
  
$$+ \frac{\lambda_{B}}{1-\gamma} \left( \left( \frac{b_{G} p_{G}(w)}{b_{B} p_{B}(w)} \right)^{1-\gamma} - 1 \right) p_{B}(w)$$
  
(1.19)

where  $\varepsilon$  is given by

$$\varepsilon = \sigma_A \sqrt{1 - \rho^2}. \tag{1.20}$$

and  $h_s(w)$  is given by

$$h_{s}(w) = \gamma p_{s}'(w) - \frac{p_{s}(w) p_{s}''(w)}{p_{s}'(w)}.$$
 (1.21)

Intuitively,  $\varepsilon$  can be referred to as the idiosyncratic component of the total volatility of the productivity shock and  $h_s(w)$  is the effective risk aversion (see WWY [6]).

Next, we specify the boundary conditions. When w approaches infinity,  $p_s(w)$  approaches the first-best solution given by

$$\lim_{w \to \infty} p_s(w) = w + q_s^{FB} \tag{1.22}$$

where  $q_s^{FB}$  is calculated in the appendix B.

At the endogenous liquidation boundary, we have the following value matching and smooth pasting conditions for  $\underline{w}_s$ ,

$$p_s\left(\underline{w}_s\right) = \underline{w}_s + l_s, \qquad (1.23)$$

$$p_s'\left(\underline{w}_s\right) = 1. \tag{1.24}$$

Finally, the optimal scaled consumption c = C/K, investment i = I/K, and market portfolio allocationcapital ratio x = X/K are given by

$$c_{s}(w) = b_{s}^{1-\psi} \zeta^{\psi} p_{s}(w) (p_{s}'(w))^{-\psi}, \qquad (1.25)$$

$$i_s(w) = \frac{1}{\theta} \left( \frac{p_s(w)}{p'_s(w)} - w - 1 \right), \tag{1.26}$$

$$x_{s}\left(w\right) = -\frac{\rho\sigma_{A}}{\sigma_{R}} + \frac{\mu_{R}\left(s\right) - r}{\sigma_{R}^{2}} \frac{p_{s}\left(w\right)}{h_{s}\left(w\right)},\qquad(1.27)$$

where  $p'_s(w) = P_w(K, W, s)$  is the marginal value of cash in state s.

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#### 4. Quantitative Results

In this section, we illustrate the quantitative results for given parameter choices of the model. First, we specify our choice of parameters. In state G, the expected productivity is set to be  $\mu_A(G) = 20\%$  (Eberly, Rebelo, and Vincent [18]), while in state B  $\mu_A(B)$  is set to be 18% to reflect the worse investment condition in the bad state. Similarly, the mean return of market portfolio is set as  $\mu_R(G) = 12\%$  and  $\mu_R(B) = 10\%$ . We choose the liquidation parameter  $l_G = 0.9$  in state G in line with estimates provided by Hennessy and Whited [19]. In the bad state, the capital liquidation value is set to  $l_{\rm B} = 0.7$ to reflect the severe lack of liquidity during a financial crisis. The transition intensity out of state G is set at  $\lambda_{c} = 0.1$ , which implies an average duration of 10 years for good times. The transition intensity out of state B is  $\lambda_{\rm B} = 0.5$ , with an implied average length of a financial crisis being 2 years. This reasonable setting is borrowed from BCW [14].

The other parameters remain the same in the two states, and we set the parameters by widely-used numbers (see WWY [6]). The risk-free interest rate is r = 4.6%. The subjective discount rate is set to equal to the risk-free rate,  $\zeta = r = 4.6\%$ . We obtain the adjustment cost parameter  $\theta = 2$  and the rate of depreciation for capital stock  $\delta = 12.5\%$ . The volatility of productivity shocks  $\sigma_A$  is 10% (Eberly, Rebelo, and Vincent [18]) and the volatility of return on market portfolio  $\sigma_R$  is 20%. We consider widely used values for the coefficient of relative risk aversion,  $\gamma = 2$  and we set the EIS to be  $\psi = 0.5$ .

# 4.1. Entrepreneur Welfare and Optimal Liquidation Boundary

**Figure 1** plots entrepreneur's CE wealth  $p_s(w)$ , average  $q_s(w)$  and net marginal value of cash  $P_W$  and marginal value of capital  $P_K$  in both states. For all panels, we graph both the transitory two states and the benchmarks in two states with transitory intensity equaling to zero. Since  $q_s(w) = p_s(w) - w$ ,  $p_s(w)$  and  $q_s(w)$  conveys the same information and  $q_s(w)$  is easier to read, we discuss  $q_s(w)$ . As expected, average q in state G is higher than in state B. More remarkable is the fact that the difference between the average q in the two states is so large especially for lower levels of cash holdings. However, this phenomenon is not that obvious in the benchmarks. This difference in average q is due to differences in investment conditions.

In state G, the optimal liquidation boundary  $\underline{w}_G = -0.6592$ . At this point, the firm hasn't reached the boundary compared with the benchmark. Further running the business would help the entrepreneur earn more profit. However, doing so would mean taking the risk that the state of nature switches to the bad state when the

investment condition is much worse. The entrepreneur makes the trades off and optimally exercises the liquidation option by liquidating when w hits the lower barrier  $\underline{w}_G$ . However, the optimal liquidation boundary  $\underline{w}_B = -0.6502$  in state B is lower than the benchmark, which implies that the firm struggles to maintain the business and waits for the possible arrival of good state.

Panel C of **Figure 1** underscores the significant impact of stochastic investment conditions on the marginal value of cash. The entrepreneur with low cash holdings values cash more in the bad state. In our model, the marginal value of cash in state B reaches 3.33, almost double  $P_W(G)$  in the good state, when w = -0.5322. When  $w \to \infty$ ,  $P_W$  in four scenarios all approaches to 1.

Comparing the transitory case with the benchmark case,  $P_W$  displays different dynamics. In good state, for an entrepreneur with sufficient financial slack,  $P_W(G)$  is higher than the benchmark, since wealth can mitigate the additional risk associated with regime switching. For an entrepreneur with low financial slack,  $P_W(G)$  is lower than the benchmark.

However, in the bad state, the entrepreneur values his cash more than in the benchmark, no matter his financial slack is sufficient or not. Intuitively, the entrepreneur may value wealth less, aware of the possibility of the state of nature switching to the good state. It is incorrect, because the entrepreneur needs more cash to maintain the business and postpone the liquidation option exercise.

Panel D plots marginal value of capital  $P_{\kappa}$ , which is also referred to as the marginal q. The entrepreneur with medium cash holdings values capital more in the bad state and the one with extreme low (near the liquidation boundary) and high cash holdings values capital more in the good state. When  $w \rightarrow \infty$ , the marginal qapproaches to average q shown in Panel B.

#### 4.2. Optimal Investment

**Figure 2** plots investment-capital ratio i(w) and investment-liquidity sensitivity i'(w). The investment in the good state is higher than in the bad state for a give w and the difference is especially large when w is low. The entrepreneur's precautionary motive is stronger in bad times, so that we should expect to see the firm hoarding more cash. This is reflected in the lower levels of investment. From Panel A of **Figure 2**, it can be seen that the firm engages in large asset sales and divestment up to 12% and 18% of its capital in the good and bad states respectively for cash hoarding purpose.

Compared to the benchmark, investment in the good state is lower for the entrepreneur with sufficient financial slack. Aware of the threat of switching to the bad state, the entrepreneur cuts investment and hoards cash for precautionary purpose. However, the entrepreneur

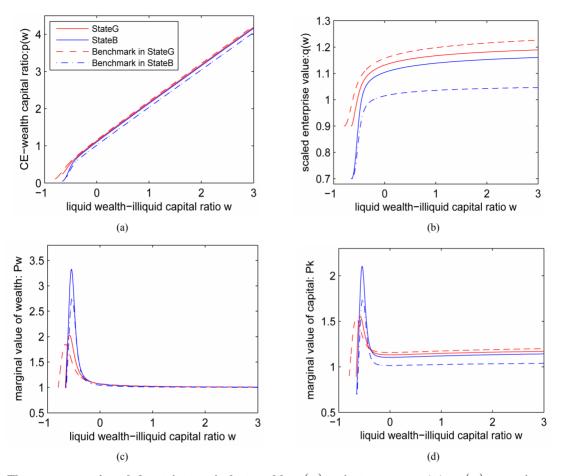


Figure 1. The entrepreneur's scaled certainty equivalent wealth p(w), private average q(w) = p(w) - w, private marginal value of liquid wealth  $P_w(K,W) = p'(w)$ , and private marginal q,  $P_K(K,W) = p(w) - wp'(w)$ . All parameter values are given in Section "Quantative Results".

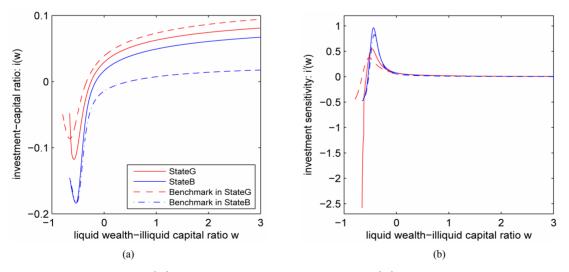


Figure 2. Investment-capital ratio i(w) and investment-liquidity sensitivity i'(w). All parameter values are given in Section "Quantative Results".

reduces disinvestment and even boosts investment to the level higher than the benchmark near the liquidation boundary. When w is near the liquidation boundary, the cash hoarding motive is dominated by the early liq-

uidation option exercise motive, thus leading to the investment boost. In the bad state, the investment is higher than the benchmark since the possible arrival of the good state. Similarly, the investment in state B in lower than the benchmark when w is sufficiently low. Having the possibility of the state of nature switching to the good state in mind, the entrepreneur cuts investment to maintain the business and wait for the good state to come.

Panel B of **Figure 2** shows the significant impact of regime switching on investment sensitivity in both states. Obviously,  $i'_G(w)$  reaches down to -2.5 when  $w = \underline{w}_G$ . As the firm approaches the liquidation boundary  $\underline{w}_G$ , it may choose to accelerate investment aggressively (and thus reduce under-investment) to take advantage of the higher investment conditions. In state B,  $i'_B(w)$  also reaches negative value near the liquidation boundary, which reveals the convexity character brought by the liquidation option.

## 4.3. Optimal Portfolio Allocation and Consumption

Panel A of **Figure 3** plots the demand for the market portfolio x(w) and Panel B plots the consumption c(w). It's easy to find that the graphs of Panel A and B are very similar.

As expected, the portfolio allocation in the good state is higher than the portfolio allocation in the bad state and so does consumption. Similar to the investment, the entrepreneur chooses to accelerate consumption and financial investment when the firm approaches the liquidation boundary. Strikingly,  $c_G(w)$  and  $x_G(w)$  decrease as *w* increases near the liquidation boundary, which is counterintuitive.

In fact, the entrepreneur needs to burn cash to bring forward the liquidation option exercise. In the bad state, the difference between  $c_B(w)/x_B(w)$  and the benchmark when w is large is significantly larger than that when w is near the liquidation boundary. Intuitively, the entrepreneur needs to hoard cash to postpone the liquidation option exercise.

Apparently, the impact of regime switching on portfolio allocation and consumption is different. Comparing Panel A and Panel B in **Figure 3**, one can find that portfolio allocation x(w) in the transitory case is so close to the one in the benchmark case, except for the part near the liquidation boundary. However, the consumption experiences a large jump in both states between the transitory case and the benchmark case. Intuitively, it implies that the precautionary cash hoarding motive is mainly captured by consumption rather than portfolio allocation.

#### 5. Conclusions

We propose a quantitative model to study the dynamics of entrepreneur's optimal consumption, investment and portfolio allocation when the dynamics of decision variables are subject to discrete regime shifts at random times. Our model builds on the dynamic framework of entrepreneur's optimal policies by adding stochastic investment conditions.

We have shown that when the entrepreneur faces uncertain macro conditions, it is optimal for them to hoard cash for precautionary reasons. In addition, the entrepreneur may choose the optimal liquidation boundary to eliminate the risk associated with regime switching. The analysis shows that precautionary savings and liquidation boundary advance/postpone can have significant value and generate rich implications for entrepreneur dynamics.

During favorable macroeconomic conditions, the cash hoarding motive is reflected in the lower investment,

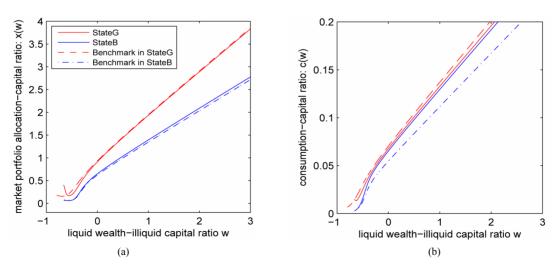


Figure 3. Market portfolio allocation-capital ratio x(w) and consumption-capital ratio c(w). All parameter values are given in Section "Quantative Results".

consumption and portfolio allocation for the entrepreneur with sufficient cash holdings. Interestingly, we find that the need to burn cash to bring forward liquidation option exercise dominates the cash hoarding motive, thus making the boost of investment, consumption and portfolio allocation when the firm is near the liquidation boundary.

During a financial crisis, the entrepreneur cuts investment, delays consumption, lowers portfolio allocations and sometimes engages in asset sales. This is especially true when the entrepreneur enters the crisis with low cash reserves. These predictions are consistent with the stylized facts about firm behaviour during the recent financial crisis. In prospect of the possible arrival of the good state, the investment, consumption and portfolio allocation is higher than the benchmark for the entrepreneur with sufficient wealth. As the firm is near the liquidation boundary, the entrepreneur brings investment, consumption and portfolio allocation back to the benchmark to maintain the business and wait for the good state to come.

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#### **Appendix A. Details for Theorem 1**

We conjecture that the value function is given by Equation (1.17). Using homogeneity property of J(K, W, s), we can obtain Equation(1.25), (1.26) and (1.27) for C, I and X respectively. Substituting these results into Equation (1.13), we obtain the system of ODEs, *i.e.* Equations (1.18) and (1.19).

We consider the lower liquidation boundary W. When  $W \leq W$ , the entrepreneur liquidates the firm. Using the value-matching condition at W, we have

$$J(K,\underline{W},s) = V(\underline{W}+lK,s), \qquad (1.1.1)$$

where V(W, s) is given by

$$V(W,s) = \frac{(b_s W)^{1-\gamma}}{1-\gamma},$$
 (1.1.2)

is the agent's value function after liquidation and with no business. The entrepreneur's optimal liquidation strategy implies the following smooth-pasting condition at the endogenously determined liquidation boundary W:

$$J_W(K,\underline{W},s) = V_W(\underline{W}+lK,s).$$
(1.1.3)

Using W = wK, Equations (1.1.1)-(1.1.3), and simplifying, we obtain the scaled value-matching and smooth pasting conditions given in Equations (1.23) and (1.24), respectively.

As w approaches infinity, firm value approaches the first-best value and

$$\lim_{w\to\infty} J(K,W,s) = V(W+q^{FB}K,s),$$

which implies Equation (1.22).

The CE wealth  $P(K,W,s) = p_s(w)K$ , where  $p_s(w)$ is given by

$$p_s^{FB}(w) = w + q_s^{FB}.$$
 (1.1.4)

### Appendix B. Calculation of $b_G$ and $b_B$ , $q_{C}^{FB}$ and $q_{B}^{FB}$

Let  $p_G(w) = w + q_G$ ,  $p_B(w) = w + q_B$ , and replace them in Equations (1.18) and (1.19), we have

$$0 = \frac{b_{G}^{1-\psi} \zeta^{\psi} (w+q_{G}) - \psi \zeta (w+q_{G})}{\psi - 1}$$
  
- $\delta (w+q_{G}) + (r+\delta)w$   
+ $\mu_{A} (G) - \rho \eta_{G} \sigma_{A} + \frac{(w+q_{G} - (w+1))^{2}}{2\theta}$  (1.2.1)  
+ $\frac{\eta_{G}^{2} (w+q_{G})}{2\gamma} - \frac{\varepsilon^{2} \gamma}{2(w+q_{G})}$   
+ $\frac{\lambda_{G}}{1-\gamma} \left( \left( \frac{b_{B} (w+q_{B})}{b_{G} (w+q_{G})} \right)^{1-\gamma} - 1 \right) (w+q_{G}),$ 

$$0 = \frac{b_{B}^{1-\psi} \zeta^{\psi} \left(w + q_{B}^{FB}\right) - \psi \zeta \left(w + q_{B}^{FB}\right)}{\psi - 1}$$
  
$$-\delta \left(w + q_{B}^{FB}\right) + \left(r + \delta\right) w + \mu_{A} \left(B\right)$$
  
$$-\rho \eta_{B} \sigma_{A} + \frac{\left(w + q_{B}^{FB} - \left(w + 1\right)\right)^{2}}{2\theta}$$
(1.2.2)  
$$+ \frac{\eta_{B}^{2} \left(w + q_{B}^{FB}\right)}{2\gamma} - \frac{\varepsilon^{2} \gamma}{2\left(w + q_{B}^{FB}\right)}$$
  
$$+ \frac{\lambda_{B}}{1 - \gamma} \left( \left(\frac{b_{G} \left(w + q_{B}^{FB}\right)}{b_{B} \left(w + q_{B}^{FB}\right)}\right)^{1-\gamma} - 1 \right) \left(w + q_{B}^{FB}\right),$$

When w converges to infinity,  $q_G$  approaches to  $q_G^{FB}$ ,  $q_B$  approaches to  $q_B^{FB}$  and the coefficient before w is zero:

$$\frac{b_G^{1-\psi}\zeta^{\psi} - \psi\zeta}{\psi - 1} + r + \frac{\eta_G^2}{2\gamma} + \frac{\lambda_G}{1 - \gamma} \left( \left( \frac{b_B}{b_G} \right)^{1-\gamma} - 1 \right) = 0, \quad (1.2.3)$$

$$\frac{b_B^{1-\psi}\zeta^{\psi} - \psi\zeta}{\psi - 1} + r + \frac{\eta_B^2}{2\gamma} + \frac{\lambda_B}{1 - \gamma} \left( \left( \frac{b_G}{b_B} \right)^{1-\gamma} - 1 \right) = 0, \quad (1.2.4)$$

Solving Equations (1.2.3) and (1.2.4), we obtain that  $b_G$  and  $b_B$  satisfy

$$0 = \frac{\lambda_G}{1-\gamma} \left( \frac{b_B}{b_G} \right)^{1-\gamma} + \frac{\zeta^{\psi}}{\psi - 1} b_G^{1-\psi}$$

$$-\frac{\psi\zeta}{\psi - 1} + r + \frac{\eta_G^2}{2\gamma} - \frac{\lambda_G}{1-\gamma},$$

$$0 = \frac{\lambda_B}{1-\gamma} \left( \frac{b_G}{b_B} \right)^{1-\gamma} + \frac{\zeta^{\psi}}{\psi - 1} b_B^{1-\psi}$$

$$-\frac{\psi\zeta}{\psi - 1} + r + \frac{\eta_B^2}{2\gamma} - \frac{\lambda_B}{1-\gamma} = 0,$$
(1.2.6)

Consider the remaining part, and we find that  $q_G^{FB}$ and  $q_B^{FB}$  satisfy

$$0 = \frac{\left(q_{G}^{FB} - 1\right)^{2}}{2\theta} + \left(\mu_{A}(G) - \rho\eta_{G}\sigma_{A}\right)$$
(1.2.7)  
$$-\left(r + \delta\right)q_{G}^{FB} + \lambda_{G}\left(\frac{b_{B}}{b_{G}}\right)^{1-\gamma}\left(q_{B}^{FB} - q_{G}^{FB}\right),$$
(1.2.8)  
$$0 = \frac{\left(q_{B}^{FB} - 1\right)^{2}}{2\theta} + \left(\mu_{A}(B) - \rho\eta_{B}\sigma_{A}\right)$$
(1.2.8)  
$$-\left(r + \delta\right)q_{B}^{FB} + \lambda_{B}\left(\frac{b_{G}}{b_{B}}\right)^{1-\gamma}\left(q_{G}^{FB} - q_{B}^{FB}\right).$$

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